

ASSOCIATION OF GRADUATES
UNITED STATES AIR FORCE ACADEMY 

Board of Directors Meeting Agenda

21-23 October 2021

Thursday, 21 October 2021

4:30 – 5:00 p.m. Planetarium Tour (Arrive at Doolittle Hall nlt 4:15 p.m.)

5:30 -6:30 p.m., AOG Board Reception, Doolittle Hall

7:30-8:00 a.m., Friday, 22 October 2021

Breakfast – Doolittle Hall, Library

8:00 a.m.

- I. Call to Order
- II. Moment of Silence & Pledge of Allegiance
- III. Notified Absences & Introductions
- IV. Consent Agenda Approval
 - a. Board Meeting Minutes – Provisional 5 August 2021
 - b. Board E-Vote Minutes – Provisional 19 August 2021
 - c. Board E-Vote Minutes – Provisional 23 August 2021
 - d. Board Meeting Minutes – Provisional 14 September 2021
- V. Agenda Approval
- VI. Executive Session
- VII. Committee Updates
 1. Strategic Focus Committee
 - a. Strategic Imperatives discussion (*All Directors*)
 2. Governance Committee
 - a. Assign Governance Policies Chapter 2 Review
 - b. Proposed Bylaws changes for Membership for All (MFA) (*Director Gunn*)
 3. Hotel Task Force

VIII. CAS Update

The following committees will provide updates via email

Nominating Committee

Heritage and Traditions Committee

Finance & Investment Committee

Awards and Recognition Committee

Audit Committee

Joint Strategic Planning Committee

Joint Finance Committee

Joint CEO Evaluation and Compensation Committee

11:30 a.m.

Lunch – Doolittle Hall, Library

VIII. AOG Updates

1. CEO Briefing (*CEO Gould '76*)
 - a. Survey Contract (*Naviere Walkewicz '99*)
2. CEO Monitoring Reports (*CEO Gould '76*)
 - a. 2.8 Compensation and Benefits
 - b. 2.10 Programs Events Services
 - c. 2.12 Official Opinions or Recommendations
 - d. 2.13 AOG-USAFA Endowment MOU
3. Staff Report (*President Hille '97*)
4. Quarterly Financial Update (*Jennifer Harvig, CFO*)
 - a. Budget Approval
5. AOG Business – Quorum discussion

2:00 p.m.

Meeting Adjourned

2:30 p.m.

Multi Domain Lab Tour and Experience – Fairchild Hall

6:00 p.m.

AOG/AFAF Board Dinner, Garden of the Gods Club
3320 Mesa Rd
Colorado Springs, CO 80904

Saturday, 23 October 2021

8:00 a.m. Air Gardens Ribbon Cutting, Terazzo (optional)

Dress: Business casual. Attendees must use the provided round trip bus transportation departing from the Cade Field House to the Air Gardens at 7:40 a.m.

12:30 – 2 p.m.

Institute Future Conflicts Presentation (*Lt. Gen. (Ret.) BJ Shwedo and Gen. (Ret.) Gregory “Speedy” Martin*)

3 Graces Conference Room, Garden of the Gods
3320 Mesa Rd
Colorado Springs, CO

For those attending the IFC and are also attending the football game, there will be a bus from Garden of the Gods to the game.

3:00 – 9:00 p.m.

Pre-game Tailgate and/activities and football game (Skybox) SF v SDSU