## **Return of Organization Exempt From Income Tax**

orm **990** 

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

20 19
Open to Public Inspection

| AF                             | or th                     | e 201      | 9 calendar year, or tax year beginning 07/01, 2019, and                                          | enaing          |                                         | 06/30        | , 20 20                |
|--------------------------------|---------------------------|------------|--------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------|--------------|------------------------|
| <b>B</b> cr                    | neck if ap                | oplicable: | C Name of organization ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY           |                 | D Employer ide                          | entification | number                 |
|                                | Addre                     |            | Doing Business As                                                                                |                 | 84-0580                                 | 1665         |                        |
|                                | 1 1                       | change     | Number and street (or P.O. box if mail is not delivered to street address) Room/                 | suite           | E Telephone n                           | umber        |                        |
|                                | Initial                   | return     | 3116 ACADEMY DRIVE                                                                               |                 | (719) 47                                | 2-0300       | )                      |
|                                | Termi                     | inated     | City or town, state or province, country, and ZIP or foreign postal code                         |                 |                                         |              |                        |
|                                | Amen                      |            | USAF ACADEMY, CO 80840-4475                                                                      |                 | <b>G</b> Gross receip                   | ts \$        | 16,206,753.            |
|                                | return<br>Applic<br>pendi | cation     | F Name and address of principal officer: MARTIN MARCOLONGO                                       |                 | H(a) Is this a grou                     |              | Yes X No               |
|                                | _ pendi                   | ng         | 3116 ACADEMY DRIVE, USAF ACADEMY, CO 80840-4475                                                  |                 | subordinates <b>H(b)</b> Are all subord |              | Yes No                 |
| T                              | Tax-ex                    | empt st    |                                                                                                  | 527             | If "No," attac                          |              |                        |
| J                              | Websi                     | te: ►      | WWW.USAFA.ORG                                                                                    | 1 4-1           | H(c) Group exemp                        | otion number | •                      |
|                                |                           |            |                                                                                                  | Year of format  | tion: 1968 <b>M</b>                     |              | -                      |
|                                | rt I                      |            | mmary                                                                                            | 1001 01 1011110 |                                         | 01010 01 109 | gar deriniener = =     |
|                                |                           |            | y describe the organization's mission or most significant activities: TO WORK IN                 | N SUPPOR        | T OF THE                                | ATR FO       | RCE.                   |
| ø.                             | •                         |            | U.S. AIR FORCE ACADEMY & ITS GRADUATES TO RAISE I                                                |                 |                                         |              |                        |
| Governance                     |                           |            | DEMY, CADET & GRADUATE PROGRAMS THAT WOULD OTHERW                                                |                 |                                         |              |                        |
| ırı                            | 2                         |            | k this box ▶ if the organization discontinued its operations or disposed of mo                   |                 |                                         |              |                        |
| )<br>O                         |                           |            |                                                                                                  |                 |                                         | 3            | 15.                    |
|                                |                           |            | per of voting members of the governing body (Part VI, line 1a)                                   |                 |                                         | 4            | 15.                    |
| es                             |                           |            | per of independent voting members of the governing body (Part VI, line 1b)                       |                 |                                         | 5            | 62.                    |
| Activities &                   |                           |            | number of individuals employed in calendar year 2019 (Part V, line 2a)                           |                 |                                         |              | 3.                     |
| ∖cti                           |                           |            | number of volunteers (estimate if necessary)                                                     |                 |                                         | 6            |                        |
| 1                              |                           |            | unrelated business revenue from Part VIII, column (C), line 12                                   |                 |                                         | 7a           | 265,680                |
|                                | b                         | Net u      | nrelated business taxable income from Form 990-T, line 34                                        |                 |                                         | 7b           | -523,002               |
|                                |                           |            |                                                                                                  |                 | Prior Year                              |              | Current Year           |
| e.                             | 8                         | Contri     | ibutions and grants (Part VIII, line 1h)                                                         |                 | 4,335,45                                |              | 4,368,973              |
| Revenue                        | 9                         | Progra     | am service revenue (Part VIII, line 2g)                                                          |                 | 756,76                                  |              | 734,243                |
| Re/                            | 10                        | IIIVESI    | tillent income (Fart viii, column (A), lines 3, 4, and 7d)                                       |                 | 2,634,33                                |              | 2,311,065              |
|                                | 11                        | Other      | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                               |                 | 2,513,16                                |              | 921,991                |
|                                | 12                        | Total      | revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)                     |                 | 10,239,71                               |              | 8,336,272              |
|                                | 13                        | Grant      | s and similar amounts paid (Part IX, column (A), lines 1-3)                                      |                 | 3,635,38                                | 0.           | 5,874,227              |
|                                | 14                        | Benef      | fits paid to or for members (Part IX, column (A), line 4)                                        | 🖳               |                                         | 0.           | 0                      |
| SS                             |                           |            | ies, other compensation, employee benefits (Part IX, column (A), lines 5-10)                     |                 | 2,311,94                                | 5.           | 2,842,144              |
| Expenses                       | 16a                       | Profes     | ssional fundraising fees (Part IX, column (A), line 11e)                                         | 📖               |                                         | 0.           | 0                      |
| xbe                            | b                         | Total      | fundraising expenses (Part IX, column (D), line 25) ▶71,298.                                     |                 |                                         |              |                        |
| Ш                              | 17                        | Other      | expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                                           |                 | 2,800,19                                | 0.           | 2,730,054              |
|                                |                           |            | expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)                              |                 | 8,747,51                                | 5.           | 11,446,425             |
|                                | 19                        |            | nue less expenses. Subtract line 18 from line 12                                                 |                 | 1,492,19                                | 8.           | -3,110,153             |
| or                             |                           |            | ·                                                                                                | Begin           | ning of Current Y                       | 'ear         | End of Year            |
| ets                            | 20                        | Total      | assets (Part X, line 16)                                                                         |                 | 57,811,19                               | 0.           | 54,212,848             |
| Net Assets or<br>Fund Balances |                           |            | liabilities (Part X, line 26)                                                                    |                 | 12,162,36                               | 8.           | 12,075,388             |
| Net<br>unc                     |                           |            | ssets or fund balances. Subtract line 21 from line 20.                                           | • • •           | 45,648,82                               |              | 42,137,460             |
|                                | rt II                     |            | gnature Block                                                                                    | ,               |                                         |              |                        |
| Und                            | ler per                   | nalties o  | of perjury, I declare that I have examined this return, including accompanying schedules and     | I statements, a | and to the best of                      | my knowl     | edge and belief, it is |
| true                           | , corre                   | ct, and    | complete. Declaration of preparer (other than officer) is based on all information of which prep | arer has any ki | nowledge.                               |              |                        |
|                                |                           |            |                                                                                                  |                 |                                         |              |                        |
| Sig                            | n                         |            | Signature of officer                                                                             |                 | Date                                    |              |                        |
| Her                            | e e                       |            |                                                                                                  |                 |                                         |              |                        |
|                                |                           |            | Type or print name and title                                                                     |                 |                                         |              |                        |
|                                |                           |            | /Type preparer's name Preparer's signature Dat                                                   | e               | Chaali                                  | ; PTIN       |                        |
| Paid                           |                           |            | 1 \A + + + . I/- \CCC_1                                                                          | 5/13/202        | Check                                   | "            | 0841439                |
| Prep                           | arer                      |            | CHOCKWAN WACH DWAN C CO IID                                                                      | ., 13/202       | T '                                     | 84-150       |                        |
| Use                            | Only                      |            |                                                                                                  | '               |                                         |              | 0-1186                 |
| Mari                           | the !!                    |            | s address > 102 N. CASCADE AVENUE, SUITE 400 COLORADO SPRINGS, CO 80903                          |                 | Phone no.                               |              |                        |
|                                |                           |            | scuss this return with the preparer shown above? (see instructions)                              |                 | <u> </u>                                | X            |                        |
| For                            | Paper                     | rwork      | Reduction Act Notice, see the separate instructions.                                             |                 |                                         |              | Form <b>990</b> (2019) |

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| Pa      | Statement of Program Service Accomplishments                                                                                                                                                              |
|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|         | Check if Schedule O contains a response or note to any line in this Part III                                                                                                                              |
| 1       | Briefly describe the organization's mission:                                                                                                                                                              |
|         | TO PURSUE OUR VISION AND TO SERVE AND SUPPORT THE UNITED STATES OF                                                                                                                                        |
|         | AMERICA, THE UNITED STATES AIR FORCE, THE UNITED STATES AIR FORCE                                                                                                                                         |
|         | ACADEMY, AND THE GRADUATE COMMUNITY BY CONTINUED ON SCH O                                                                                                                                                 |
|         |                                                                                                                                                                                                           |
| 2       | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes X No.                                                         |
| _       | If "Yes," describe these new services on Schedule O.                                                                                                                                                      |
| 3       | Did the organization cease conducting, or make significant changes in how it conducts, any program services?                                                                                              |
| 4       | Describe the organization's program service accomplishments for each of its three largest program services, as measured by                                                                                |
|         | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported. |
| 4a      | (Code: ) (Expenses \$ 6,989,683. including grants of \$ 5,832,832. ) (Revenue \$ 265,779. )                                                                                                               |
|         | ACADEMY AND OTHER SERVICES - FUNDS UTILIZED FOR PROJECTS THAT                                                                                                                                             |
|         | DIRECTLY SUPPORT THE ACADEMY, CADET WING OR ALUMNI.                                                                                                                                                       |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
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|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
| <u></u> | (Code: ) (Expenses \$ 305,901. including grants of \$ ) (Revenue \$ 418,319. )                                                                                                                            |
| 40      | MEMBER SERVICES - FUNDS UTILIZED TO MAINTAIN INFORMATION ON                                                                                                                                               |
|         | GRADUATES AND TO PROVIDE NETWORKING OPPORTUNITIES AMONG GRADUATES                                                                                                                                         |
|         |                                                                                                                                                                                                           |
|         | AND SUPPORTERS.                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
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|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
| 4c      | (Code:) (Expenses \$1,127,289. including grants of \$) (Revenue \$)                                                                                                                                       |
|         | COST OF PUBLICATIONS - FUNDS UTILIZED FOR PUBLICATION AND                                                                                                                                                 |
|         | DISTRIBUTION OF THE ALUMNI MAGAZINE CHECKPOINTS, THE REGISTER OF                                                                                                                                          |
|         | GRADUATES AND VAROUS OTHER ALUMNI AND ACADEMY RELATED                                                                                                                                                     |
|         | PUBLICATIONS.                                                                                                                                                                                             |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
|         |                                                                                                                                                                                                           |
| 4d      | Other program services (Describe on Schedule O.) ATTACHMENT 1                                                                                                                                             |
|         | (Expenses \$ 1,449,290. including grants of \$ ) (Revenue \$ 468,563. )                                                                                                                                   |
| 4e      | Total program service expenses ► 9,872,163.                                                                                                                                                               |

Part IV Checklist of Required Schedules Page 3

| aı   | Oneckist of Required Officialies                                                                                           |     | V   | Na |
|------|----------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|      |                                                                                                                            |     | Yes | No |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"              | _   | 3.7 |    |
|      | complete Schedule A                                                                                                        | 1   | X   |    |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                          | 2   | Х   |    |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to           |     |     |    |
|      | candidates for public office? If "Yes," complete Schedule C, Part I                                                        | 3   |     | X  |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)              |     |     |    |
|      | election in effect during the tax year? If "Yes," complete Schedule C, Part II.                                            | 4   |     | X  |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,               |     |     |    |
|      | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III             | 5   |     | X  |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors                    |     |     |    |
|      | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If                |     |     |    |
|      | "Yes," complete Schedule D, Part I                                                                                         | 6   |     | Х  |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space,                  |     |     |    |
| -    | the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>         | 7   |     | Х  |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," | _   |     |    |
| ·    | complete Schedule D, Part III                                                                                              | 8   |     | Х  |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a            |     |     |    |
| J    | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or               |     |     |    |
|      | debt negotiation services? If "Yes," complete Schedule D, Part IV                                                          | 9   |     | Х  |
| 10   | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments               |     |     |    |
| . •  | or in quasi endowments? If "Yes," complete Schedule D, Part V                                                              | 10  | Х   |    |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,               |     |     |    |
| •    | VII, VIII, IX, or X as applicable.                                                                                         |     |     |    |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"                     |     |     |    |
|      | complete Schedule D, Part VI                                                                                               | 11a | Х   |    |
| b    | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more               |     |     |    |
|      | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                   | 11b |     | Х  |
| С    | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more                |     |     |    |
|      | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                  | 11c |     | X  |
| d    | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets          |     |     |    |
|      | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                        | 11d |     | X  |
| е    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X      | 11e | X   |    |
|      | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses    |     |     |    |
|      | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X     | 11f | Х   |    |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete        |     |     |    |
|      | Schedule D, Parts XI and XII                                                                                               | 12a | Х   |    |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year? If               |     |     |    |
|      | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional         | 12b |     | Х  |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                          | 13  |     | X  |
|      | Did the organization maintain an office, employees, or agents outside of the United States?                                | 14a |     | X  |
|      | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,                           |     |     |    |
|      | fundraising, business, investment, and program service activities outside the United States, or aggregate                  |     |     |    |
|      | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                             | 14b |     | X  |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or          |     |     |    |
|      | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                               | 15  |     | X  |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other                 |     |     |    |
|      | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                  | 16  |     | X  |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on             |     |     |    |
|      | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                             | 17  |     | X  |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on                |     |     |    |
|      | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                         | 18  |     | X  |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?               |     |     |    |
|      | If "Yes," complete Schedule G, Part III                                                                                    | 19  |     | X  |
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                | 20a |     | X  |
|      | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?               | 20b |     |    |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                |     |     |    |
|      | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                          | 21  | X   |    |

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Part IV Checklist of Required Schedules (continued) Page 4

| raii | Checklist of Required Schedules (Continued)                                                                                                                                                                                   |     | V   | N <sub>a</sub> |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----------------|
|      | Dild                                                                                                                                                                                                                          |     | Yes | No             |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on                                                                                                                 |     | 77  |                |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III                                                                                                                                                   | 22  | X   |                |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the                                                                                                                           |     |     |                |
|      | organization's current and former officers, directors, trustees, key employees, and highest compensated                                                                                                                       |     | 37  |                |
|      | employees? If "Yes," complete Schedule J                                                                                                                                                                                      | 23  | X   |                |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than                                                                                                                           |     |     |                |
|      | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b                                                                                                                 |     |     | 3.7            |
|      | through 24d and complete Schedule K. If "No," go to line 25a                                                                                                                                                                  | 24a |     | X              |
|      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                                                                                                                             | 24b |     |                |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year                                                                                                                     |     |     |                |
|      | to defease any tax-exempt bonds?                                                                                                                                                                                              | 24c |     |                |
|      | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?                                                                                                                       | 24d |     |                |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit                                                                                                                  |     |     | 3.7            |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                                                                                                                 | 25a |     | X              |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior                                                                                                              |     |     |                |
|      | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?                                                                                                                  |     |     | 3.7            |
|      | If "Yes," complete Schedule L, Part I                                                                                                                                                                                         | 25b |     | X              |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current                                                                                                               |     |     |                |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%                                                                                                                       |     |     | v              |
|      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.                                                                                                                           | 26  |     | X              |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key                                                                                                             |     |     |                |
|      | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee                                                                                                                        |     |     |                |
|      | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these                                                                                                                        |     |     | 3.7            |
|      | persons? If "Yes," complete Schedule L, Part III                                                                                                                                                                              | 27  |     | X              |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L,                                                                                                                     |     |     |                |
|      | Part IV instructions, for applicable filing thresholds, conditions, and exceptions):                                                                                                                                          |     |     |                |
| а    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If                                                                                                              |     |     | v              |
|      | "Yes," complete Schedule L, Part IV                                                                                                                                                                                           | 28a |     | X              |
|      | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV                                                                                                                               | 28b |     |                |
| С    | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If                                                                                                                     |     |     | v              |
|      | "Yes," complete Schedule L, Part IV                                                                                                                                                                                           | 28c |     | X              |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M                                                                                                                      | 29  |     |                |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified                                                                                                                |     |     | v              |
|      | conservation contributions? If "Yes," complete Schedule M                                                                                                                                                                     | 30  |     | X              |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I                                                                                                            | 31  |     |                |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"                                                                                                                       |     |     | v              |
|      | complete Schedule N, Part II                                                                                                                                                                                                  | 32  |     | X              |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations                                                                                                                    |     |     | Х              |
|      | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I                                                                                                                                                     | 33  |     |                |
| 34   | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,                                                                                                                | 24  |     | Х              |
| 25.  | or IV, and Part V, line 1                                                                                                                                                                                                     | 34  |     | X              |
|      | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                       | 35a |     |                |
| a    | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a                                                                                                                       | 256 |     |                |
| 20   | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2                                                                                                                     | 35b |     |                |
| 36   | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," <i>complete Schedule R, Part V, line 2</i>                                 | 26  |     | Х              |
| 27   |                                                                                                                                                                                                                               | 36  |     |                |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 27  |     | Х              |
| 20   |                                                                                                                                                                                                                               | 37  |     |                |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.                                          | 38  | Х   |                |
| Part |                                                                                                                                                                                                                               | 30  | 21  |                |
| ાલા  | Check if Schedule O contains a response or note to any line in this Part V                                                                                                                                                    |     |     |                |
|      | One of it contours a companie of note to any line in this rait v                                                                                                                                                              |     | Yes | No             |
| 1 2  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable                                                                                                                                                  |     |     |                |
|      | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable                                                                                                                                               |     |     |                |
|      | Did the organization comply with backup withholding rules for reportable payments to vendors and                                                                                                                              |     |     |                |
| ·    | reportable gaming (gambling) winnings to prize winners?                                                                                                                                                                       | 1c  |     |                |
|      |                                                                                                                                                                                                                               |     |     |                |

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| Par | Statements Regarding Other IRS Filings and Tax Compliance (continued)                                                               |      |     |     |
|-----|-------------------------------------------------------------------------------------------------------------------------------------|------|-----|-----|
|     |                                                                                                                                     |      | Yes | No  |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax                                                     |      |     |     |
|     | Statements, filed for the calendar year ending with or within the year covered by this return. 2a 62                                |      |     |     |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                      | 2b   | X   |     |
|     | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                           |      |     |     |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                       | 3a   | Х   |     |
|     | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                         | 3b   | Х   |     |
|     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,             |      |     |     |
| u   | a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                  | 4a   |     | Х   |
| h   | If "Yes," enter the name of the foreign country                                                                                     |      |     |     |
| b   | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                 |      |     |     |
| 5.2 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                               | 5a   |     | Х   |
|     | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                    | 5b   |     | X   |
|     | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                   | 5c   |     |     |
|     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the                              |      |     |     |
| oa  |                                                                                                                                     | 6a   |     | Х   |
| L   | organization solicit any contributions that were not tax deductible as charitable contributions?                                    | - Ou |     |     |
| D   | If "Yes," did the organization include with every solicitation an express statement that such contributions or                      | 6b   |     |     |
| _   | gifts were not tax deductible?                                                                                                      | OD   |     |     |
|     | Organizations that may receive deductible contributions under section 170(c).                                                       |      |     |     |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods                         | 7-   |     | Х   |
|     | and services provided to the payor?                                                                                                 | 7a   |     |     |
|     | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                     | 7b   |     |     |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was                            |      |     | v   |
|     | required to file Form 8282?                                                                                                         | 7c   |     | X   |
|     | If "Yes," indicate the number of Forms 8282 filed during the year                                                                   | _    |     | 3.5 |
|     | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                     | 7e   |     | X   |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                        | 7f   |     | X   |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?    | 7g   |     |     |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. | 7h   |     |     |
| 8   | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the                                |      |     |     |
|     | sponsoring organization have excess business holdings at any time during the year?                                                  | 8    |     |     |
| 9   | Sponsoring organizations maintaining donor advised funds.                                                                           |      |     |     |
| а   | Did the sponsoring organization make any taxable distributions under section 4966?                                                  | 9a   |     |     |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?                                   | 9b   |     |     |
| 10  | Section 501(c)(7) organizations. Enter:                                                                                             |      |     |     |
|     | Initiation fees and capital contributions included on Part VIII, line 12                                                            |      |     |     |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b                                     |      |     |     |
|     | Section 501(c)(12) organizations. Enter:                                                                                            |      |     |     |
| а   | Gross income from members or shareholders                                                                                           |      |     |     |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources                                                    |      |     |     |
|     | against amounts due or received from them.)                                                                                         |      |     |     |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                          | 12a  |     |     |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b                                           |      |     |     |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                    |      |     |     |
|     | Is the organization licensed to issue qualified health plans in more than one state?                                                | 13a  |     |     |
|     | <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.                            |      |     |     |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which                                        |      |     |     |
|     | the organization is licensed to issue qualified health plans                                                                        |      |     |     |
| С   | Enter the amount of reserves on hand                                                                                                |      |     |     |
|     | Did the organization receive any payments for indoor tanning services during the tax year?                                          | 14a  |     | X   |
|     | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> · · · · ·          | 14b  |     |     |
|     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                       |      |     |     |
|     | excess parachute payment(s) during the year?                                                                                        | 15   |     | Х   |
|     | If "Yes," see instructions and file Form 4720, Schedule N.                                                                          |      |     |     |
| 16  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                     | 16   |     | Х   |
| . • | If "Yes," complete Form 4720, Schedule O.                                                                                           |      |     |     |
|     |                                                                                                                                     |      |     |     |

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| Sect     | ion A. Governing Body and Management                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |        |        |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|--------|--------|
|          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |           | Yes    | No     |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year   1a   15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |        |        |
|          | If there are material differences in voting rights among members of the governing body, or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |           |        |        |
|          | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |           |        |        |
| b        | Enter the number of voting members included on line 1a, above, who are independent 1b 15                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |           |        |        |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |           |        |        |
|          | any other officer, director, trustee, or key employee?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2         |        | X      |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |           |        |        |
|          | supervision of officers, directors, trustees, or key employees to a management company or other person?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 3         |        | X      |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 4         | X      | 37     |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 5         |        | X      |
| 6        | Did the organization have members or stockholders?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 6         |        | Х      |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | _         | 3.7    |        |
|          | one or more members of the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7a        | X      | -      |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | l         |        | v      |
|          | stockholders, or persons other than the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 7b        |        | X      |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |           |        |        |
|          | the year by the following:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |           | X      |        |
| а        | The governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8a        | X      | -      |
| b        | Each committee with authority to act on behalf of the governing body?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8b        | Λ      | _      |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |           |        | x      |
| Socti    | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 9<br>Codo | . 1    | 21     |
| Secu     | on b. Folicies (This Section B requests information about policies not required by the internal Nevenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Code      | Yes    | No     |
| 40.      | Dilation and all all and a board on the state of the stat | 10a       |        | X      |
|          | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | IVa       |        | -      |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such chapters,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10b       |        |        |
| 44-      | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 11a       | X      |        |
| _        | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 114       |        |        |
| b        | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 12a       | Х      |        |
| 12a<br>b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |           |        |        |
| b        | rise to conflicts?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 12b       | X      |        |
| С        | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |           |        |        |
| ·        | describe in Schedule O how this was done                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 12c       | X      |        |
| 13       | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 13        | Х      |        |
| 14       | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 14        | Х      |        |
| 15       | Did the process for determining compensation of the following persons include a review and approval by                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |           |        |        |
|          | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |        |        |
| а        | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 15a       | Х      |        |
| b        | Other officers or key employees of the organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 15b       |        | Х      |
|          | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |           |        |        |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |           |        |        |
|          | with a taxable entity during the year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 16a       |        | X      |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |           |        |        |
|          | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |        |        |
|          | organization's exempt status with respect to such arrangements?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 16b       |        |        |
| Secti    | on C. Disclosure                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |           |        |        |
| 17       | List the states with which a copy of this Form 990 is required to be filed ▶ CO, SC,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |           |        |        |
| 18       | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | (Sec      | tion 5 | 01(c)  |
|          | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |           |        |        |
|          | X Own website Another's website X Upon request Other (explain on Schedule O)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |           |        |        |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | f inter   | est p  | olicy, |
|          | and financial statements available to the public during the tax year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |           |        |        |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and record ALTON PARRISH 3116 ACADEMY DRIVE USAF ACADEMY, CO 80840-4475 719-472-0300                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | s 🕨       |        |        |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| Check this box if neither | the organization nor | anv related | l organization | compensated | any current officer | director, or trustee. |
|---------------------------|----------------------|-------------|----------------|-------------|---------------------|-----------------------|
|                           |                      |             |                |             |                     |                       |

| (A)<br>Name and title         | (B) Average hours per week                                                  | box,                           | unles                 | Pos<br>heck<br>ss pe | rson         | e than c<br>is both<br>or/trust | an     | (D)  Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation      |
|-------------------------------|-----------------------------------------------------------------------------|--------------------------------|-----------------------|----------------------|--------------|---------------------------------|--------|---------------------------------------|------------------------------------------|-------------------------------------------------|
|                               | (list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee or director | Institutional trustee | Officer              | Key employee | Highest compensated employee    | Former | organization<br>(W-2/1099-MISC)       | organizations<br>(W-2/1099-MISC)         | from the organization and related organizations |
| (1) MARCOLONGO, MARTIN        | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| PRESIDENT & COO               | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 204,923.                              | 0.                                       | 16,481                                          |
| (2) PARRISH, ALTON            | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| SR VP FINANCE & CFO           | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 103,974.                              | 0.                                       | 14,040                                          |
| (3) GRUBBS, CORRIE            | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| SR VP OPERATIONS              | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 94,461.                               | 0.                                       | 10,102                                          |
| (4) SIMON, STEVEN             | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| EXECUTIVE VICE PRESIDENT      | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 77,432.                               | 0.                                       | 3,752                                           |
| _(5)BERGEMAN, MICHELE         | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| VICE PRESIDENT, ALUM RELATION | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 68,200.                               | 0.                                       | 9,218                                           |
| (6) HARWIG, JENNIFER          | 40.00                                                                       |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| CFO                           | 0.                                                                          |                                |                       | Х                    |              |                                 |        | 36,062.                               | 0.                                       | 245                                             |
| (7) MCCLAIN, CATHY            | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| CHAIRPERSON                   | 0.                                                                          | Х                              |                       | Х                    |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (8)LOWE, BOB                  | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| VICE CHAIRPERSON              | 0.                                                                          | Х                              |                       | Х                    |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (9) STREBE, GLENN             | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| TREASURER                     | 0.                                                                          | X                              |                       | Х                    |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (10) CAINE TONNESON, VIRGINIA | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| SECRETARY                     | 0.                                                                          | Х                              |                       | Х                    |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (11) TAYLOR, NANCY            | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| DIRECTOR                      | 0.                                                                          | Х                              |                       |                      |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (12) HENDEL, ANDREW           | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| DIRECTOR                      | 0.                                                                          | Х                              |                       |                      |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (13) VOLCHEFF, MARK           | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| DIRECTOR                      | 0.                                                                          | Х                              |                       |                      |              |                                 |        | 0.                                    | 0.                                       | 0                                               |
| (14) GUNN, WILL               | 5.00                                                                        |                                |                       |                      |              |                                 |        |                                       |                                          |                                                 |
| DIRECTOR                      | 0.                                                                          | X                              |                       |                      |              |                                 |        | 0.                                    | 0.                                       | 0                                               |

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| Part VII Section A. Officers, Directors, Tr                                                   | T .                                                                                     | , <u>-</u> -11 | ٠,٠٠  |       |                       | <b>u</b> I                                  | <u>ə</u> ' | _                                                             |                                                                        | IUC                     |                                                                                                  |                    |
|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------------|-------|-------|-----------------------|---------------------------------------------|------------|---------------------------------------------------------------|------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------|--------------------|
| (A)<br>Name and title                                                                         | (B) Average hours per week (list any hours for related organizations below dotted line) | box,           | unles | ss pe | ition<br>more<br>rson | e is or/trust<br>e is or/trust<br>e mployee | an         | Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | com<br>fr<br>org<br>and | (F)<br>stimated<br>nount of<br>other<br>pensatio<br>om the<br>anizatio<br>d related<br>anizatior | f<br>on<br>on<br>d |
| 15) MUEH, HANS                                                                                | 5.00                                                                                    |                |       |       |                       | ۵.                                          |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | Х              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 16) PRZYBYSLAWSKI, EMMA                                                                       | 5.00                                                                                    |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | Х              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 17) GORENC, FRANK                                                                             | 5.00                                                                                    |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | Х              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 18) VARGAS, JOHN                                                                              | 5.00                                                                                    |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | X              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 19) DABNEY, DENNIS                                                                            | 5.00                                                                                    |                |       |       |                       |                                             |            | _                                                             | _                                                                      |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | Х              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 20) DUDLEY, GARRY                                                                             | 5.00                                                                                    |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| DIRECTOR                                                                                      | 0.                                                                                      | X              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 21) BOYLE, DIANN                                                                              | 5.00                                                                                    |                |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| DIRECTOR 22) BROWER, DOUG                                                                     | 5.00                                                                                    | X              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| CAS PRESIDENT                                                                                 | <del></del>                                                                             | X              |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| 23) GOULD, MIKE                                                                               | 40.00                                                                                   | 21             |       |       |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  |                    |
| CEO                                                                                           | 0.                                                                                      |                |       | Х     |                       |                                             |            | 0.                                                            | 0.                                                                     |                         |                                                                                                  | -                  |
|                                                                                               |                                                                                         |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |
| 1b Sub-total                                                                                  |                                                                                         |                |       |       |                       |                                             | <b>—</b>   | 585,052.                                                      | 0.                                                                     |                         | 53,8                                                                                             | 838                |
| c Total from continuation sheets to Part VII, S                                               | ection A                                                                                |                | • •   |       |                       |                                             | •          | 0.                                                            | 0.                                                                     |                         |                                                                                                  | 0                  |
| d Total (add lines 1b and 1c)                                                                 | -                                                                                       |                |       |       |                       |                                             | •          | 585,052.                                                      | 0.                                                                     |                         | 53,8                                                                                             | 338                |
| Total number of individuals (including but not reportable compensation from the organization) | limited to t                                                                            | hose           |       |       |                       |                                             | o re       | ceived more than                                              | \$100,000 of                                                           |                         |                                                                                                  |                    |
| 3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched   |                                                                                         |                |       |       |                       |                                             |            |                                                               |                                                                        | 3                       | Yes                                                                                              | No<br>X            |
| 4 For any individual listed on line 1a, is the organization and related organizations gr      | eater than                                                                              | \$15           | 50,0  | 00?   | If                    | "Yes                                        | 5,"        | complete Schedu                                               | le J for such                                                          |                         | 77                                                                                               |                    |
| individual                                                                                    |                                                                                         |                |       |       |                       |                                             |            |                                                               |                                                                        | 4                       | X                                                                                                |                    |
| 5 Did any person listed on line 1a receive or                                                 |                                                                                         |                |       |       |                       |                                             |            |                                                               |                                                                        | _                       |                                                                                                  | v                  |
| for services rendered to the organization? If "Y                                              | es," comple                                                                             | te Scl         | nedu  | iie J | tor                   | such                                        | per        | son                                                           |                                                                        | 5                       |                                                                                                  | Х                  |
| Section B. Independent Contractors  1 Complete this table for your five highest com           |                                                                                         |                |       |       |                       |                                             |            |                                                               |                                                                        |                         |                                                                                                  |                    |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C)<br>Compensation |
|-------------------------------|-----------------------------|---------------------|
|                               |                             |                     |
|                               |                             |                     |
|                               |                             |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 0.

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#### Part VIII Statement of Revenue

(A) (C) Total revenue Related or exempt Unrelated Revenue excluded function revenue business revenue from tax under sections 512-514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues 988,739 c Fundraising events 1c d Related organizations Government grants (contributions) . . 1e All other contributions, gifts, grants, and similar amounts not included above ... 3,380,234 1f g Noncash contributions included in 113 lines 1a-1f 1g \$ 4,368,973 Total. Add lines 1a-1f **Business Code** Program Service Revenue 511190 265,680 PUBLIC ADVERTISING 265,680. 900099 468,563 468,563 HOMECOMING AND REUNIONS h С d е All other program service revenue 734,243. Total. Add lines 2a-2f Investment income (including dividends, interest, and 1,027,883 1,027,883. 0. 4 Income from investment of tax-exempt bond proceeds . 237.893. 5 237.893. (i) Real (ii) Personal 25,862. 12,880 6a Gross rents 6a 6b **b** Less: rental expenses c Rental income or (loss) 6c 25,862. 12,880 d Net rental income or (loss) . . 38,742. 38,742. (ii) Other Gross amount from (i) Securities sales of assets 8,794,430. other than inventory 7a b Less: cost or other basis Other Revenue 7b 7,511,248 and sales expenses . . 1,283,182. c Gain or (loss) . . . . 7c 1,283,182 1,283,182 d Net gain or (loss) income from fundraising 8a Gross events (not including \$ \_ of contributions reported on line 1c). See Part IV, line 18 8a 0. 8b **b** Less: direct expenses Ω c Net income or (loss) from fundraising events. 9a Gross income from gaming 0. activities. See Part IV, line 19 9a 0. 9b **b** Less: direct expenses 0. c Net income or (loss) from gaming activities.  $\triangleright$ 10a Gross sales of inventory, less 621,184. returns and allowances b Less: cost of goods sold . . . . . . . . . 10b 359,233. c Net income or (loss) from sales of inventory 261,951 261,951 **Business Code** Miscellaneous Revenue SACC CONFERENCE 900099 265.779 265,779 11a OTHER 900099 117,626. 117,626. b С All other revenue 383,405 Total. Add lines 11a-11d 1,152,661. 2,548,958. 8,336,272. 265,680. 12

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#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|     | Check if Schedule O contains a resp                                                             | onse or note to any lin | e in this Part IX      |                       |                           |
|-----|-------------------------------------------------------------------------------------------------|-------------------------|------------------------|-----------------------|---------------------------|
| Do  | not include amounts reported on lines 6b, 7b,                                                   | (A)<br>Total expenses   | (B)<br>Program service | (C)<br>Management and | <b>(D)</b><br>Fundraising |
| 8b, | 9b, and 10b of Part VIII.                                                                       | Total expenses          | expenses               | general expenses      | expenses                  |
| 1   | Grants and other assistance to domestic organizations                                           |                         |                        |                       |                           |
|     | and domestic governments. See Part IV, line 21                                                  | 5,710,579.              | 5,710,579.             |                       |                           |
| 2   | Grants and other assistance to domestic                                                         |                         |                        |                       |                           |
|     | individuals. See Part IV, line 22                                                               | 163,648.                | 163,648.               |                       |                           |
| 3   | Grants and other assistance to foreign                                                          |                         |                        |                       |                           |
|     | organizations, foreign governments, and foreign                                                 |                         |                        |                       |                           |
|     | individuals. See Part IV, lines 15 and 16                                                       | 0.                      |                        |                       |                           |
| 4   | Benefits paid to or for members                                                                 | 0.                      |                        |                       |                           |
| 5   | Compensation of current officers, directors,                                                    |                         |                        |                       |                           |
|     | trustees, and key employees                                                                     | 745,540.                | 494,334.               | 238,673.              | 12,533.                   |
| 6   | Compensation not included above to disqualified                                                 |                         |                        |                       |                           |
|     | persons (as defined under section 4958(f)(1)) and                                               |                         |                        |                       |                           |
|     | persons described in section 4958(c)(3)(B)                                                      | 0.                      |                        |                       |                           |
| 7   | Other salaries and wages                                                                        | 1,690,072.              | 1,118,568.             | 543,145.              | 28,359.                   |
| 8   | Pension plan accruals and contributions (include                                                |                         |                        |                       |                           |
|     | section 401(k) and 403(b) employer contributions)                                               | 0.                      |                        |                       |                           |
| 9   | Other employee benefits                                                                         | 230,023.                | 156,130.               | 69,935.               | 3,958.                    |
| 10  | Payroll taxes                                                                                   | 176,509.                | 114,428.               | 59,180.               | 2,901.                    |
| 11  | Fees for services (nonemployees):                                                               |                         |                        |                       |                           |
| а   | Management                                                                                      | 0.                      |                        |                       |                           |
| b   | Legal                                                                                           | 0.                      |                        |                       |                           |
| c   | Accounting                                                                                      | 28,908.                 |                        | 28,908.               |                           |
| d   | Lobbying                                                                                        | 0.                      |                        |                       |                           |
| е   | Professional fundraising services. See Part IV, line 17.                                        | 0.                      |                        |                       |                           |
| f   | Investment management fees                                                                      | 9,268.                  |                        | 9,268.                |                           |
| g   | Other. (If line 11g amount exceeds 10% of line 25, column                                       |                         |                        |                       |                           |
|     | (A) amount, list line 11g expenses on Schedule O.)                                              | 286,389.                | 95,596.                | 187,053.              | 3,740.                    |
| 12  | Advertising and promotion                                                                       | 103,038.                | 85,694.                | 17,344.               |                           |
| 13  | Office expenses                                                                                 | 738,097.                | 604,887.               | 122,710.              | 10,500.                   |
| 14  | Information technology                                                                          | 0.                      |                        |                       |                           |
| 15  | Royalties                                                                                       | 0.                      |                        |                       |                           |
| 16  | Occupancy                                                                                       | 101,866.                | 83,480.                | 16,936.               | 1,450.                    |
| 17  | Travel                                                                                          | 61,766.                 | 42,562.                | 19,204.               |                           |
| 18  | Payments of travel or entertainment expenses                                                    | _                       |                        |                       |                           |
|     | for any federal, state, or local public officials                                               | 0.                      |                        |                       |                           |
| 19  | Conferences, conventions, and meetings                                                          | 439,127.                | 410,461.               | 28,666.               |                           |
| 20  | Interest                                                                                        | 0.                      |                        |                       |                           |
| 21  | Payments to affiliates                                                                          | 0.                      | 450 446                | 01 500                |                           |
| 22  |                                                                                                 | 552,092.                | 452,446.               | 91,789.               | 7,857.                    |
| 23  | Insurance                                                                                       | 49,963.                 | 663.                   | 49,300.               |                           |
| 24  | Other expenses. Itemize expenses not covered                                                    |                         |                        |                       |                           |
|     | above (List miscellaneous expenses on line 24e. If                                              |                         |                        |                       |                           |
|     | line 24e amount exceeds 10% of line 25, column                                                  |                         |                        |                       |                           |
|     | (A) amount, list line 24e expenses on Schedule O.)                                              | 150 204                 | 124 505                | 17 010                |                           |
| u   | POSTAGE & SHIPPING                                                                              | 152,324.                | 134,505.               | 17,819.               |                           |
| b   | PROFESSIONAL PRINTING                                                                           | 207,216.                | 204,182.               | 3,034.                |                           |
|     |                                                                                                 |                         |                        |                       |                           |
| d   |                                                                                                 |                         |                        |                       |                           |
|     | All other expenses                                                                              | 11,446,425.             | 9,872,163.             | 1 502 064             | 71 200                    |
|     | Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the | 11,440,425.             | 9,0/2,103.             | 1,502,964.            | 71,298.                   |
| 20  | organization reported in column (B) joint costs                                                 |                         |                        |                       |                           |
|     | from a combined educational campaign and                                                        |                         |                        |                       |                           |
|     | fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)                        | 0.                      |                        |                       |                           |
|     |                                                                                                 | 0.                      |                        |                       | Form <b>990</b> (2019)    |

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## Part X Balance Sheet

|                      |                                                                                                     | <b>(A)</b><br>Beginning of year |          | <b>(B)</b><br>End of year |
|----------------------|-----------------------------------------------------------------------------------------------------|---------------------------------|----------|---------------------------|
| 1                    | Cash - non-interest-bearing                                                                         | 1,405,666.                      | 1        | 765,576.                  |
| 2                    | Savings and temporary cash investments                                                              | 23.                             | 2        | 24                        |
| 3                    | Pledges and grants receivable, net                                                                  | 1,494,842.                      | 3        | 911,729                   |
| 4                    | Accounts receivable, net                                                                            | 32,583.                         | 4        | 72,973                    |
| 5                    | Loans and other receivables from any current or former officer, director,                           |                                 |          |                           |
|                      | trustee, key employee, creator or founder, substantial contributor, or 35%                          |                                 |          |                           |
|                      | controlled entity or family member of any of these persons                                          | 0.                              | 5        | 0                         |
| 6                    | Loans and other receivables from other disqualified persons (as defined                             |                                 |          |                           |
|                      | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).                          | 0.                              | 6        | 0                         |
| 7                    | Notes and loans receivable, net                                                                     | 0.                              | 7        | 0                         |
| 7<br>8               | Inventories for sale or use                                                                         | 167,000.                        | 8        | 195,209                   |
| 9                    | Prepaid expenses and deferred charges                                                               | 122,253.                        | 9        | 121,867                   |
| 10 a                 | Land, buildings, and equipment: cost or other                                                       |                                 |          |                           |
|                      | basis. Complete Part VI of Schedule D 12,840,579.                                                   |                                 |          |                           |
| b                    | Less: accumulated depreciation                                                                      | 4,376,452.                      | 10c      | 3,991,505                 |
| 11                   | Investments - publicly traded securities                                                            | 50,066,279.                     | 11       | 48,153,965                |
| 12                   | Investments - other securities. See Part IV, line 11                                                | 0.                              | 12       | 0                         |
| 13                   | Investments - program-related. See Part IV, line 11                                                 | 0.                              | 13       | 0                         |
| 14                   | Intangible assets                                                                                   | 0.                              | 14       | 0                         |
| 15                   | Other assets. See Part IV, line 11                                                                  | 146,092.                        | 15       | 0                         |
| 16                   | Total assets. Add lines 1 through 15 (must equal line 33)                                           | 57,811,190.                     | 16       | 54,212,848                |
| 17                   | Accounts payable and accrued expenses                                                               | 332,927.                        | 17       | 226,851                   |
| 18                   | Grants payable                                                                                      | 0.                              | 18       | 0                         |
| 19                   | Deferred revenue                                                                                    | 10,548,536.                     | 19       | 10,710,456                |
| 20                   | Tax-exempt bond liabilities                                                                         | 0.                              | 20       | 0                         |
| 21                   | Escrow or custodial account liability. Complete Part IV of Schedule D                               | 0.                              | 21       | 0                         |
| 22                   | Loans and other payables to any current or former officer, director,                                |                                 |          |                           |
| 22                   | trustee, key employee, creator or founder, substantial contributor, or 35%                          |                                 |          |                           |
|                      | controlled entity or family member of any of these persons                                          | 0.                              | 22       | 0                         |
| 23                   | Secured mortgages and notes payable to unrelated third parties                                      | 0.                              | 23       | 0                         |
| 24                   | Unsecured notes and loans payable to unrelated third parties                                        | 0.                              | 24       | 0                         |
| 25                   | Other liabilities (including federal income tax, payables to related third                          |                                 |          |                           |
|                      | parties, and other liabilities not included on lines 17-24). Complete Part X                        |                                 |          |                           |
|                      | of Schedule D                                                                                       | 1,280,905.                      | 25       | 1,138,081                 |
| 26                   | Total liabilities. Add lines 17 through 25                                                          | 12,162,368.                     | 26       | 12,075,388                |
|                      | Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.       |                                 |          |                           |
| 27                   | Net assets without donor restrictions                                                               | 26,400,149.                     | 27       | 26,372,401                |
| 28                   | Net assets with donor restrictions                                                                  | 19,248,673.                     | 28       | 15,765,059                |
| 27<br>28             | Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.       |                                 |          |                           |
| 29                   | Capital stock or trust principal, or current funds                                                  |                                 | 29       |                           |
| 1                    | Paid-in or capital surplus, or land, building, or equipment fund.                                   |                                 | 30       |                           |
| 30                   |                                                                                                     |                                 |          |                           |
| 30<br>31             | Retained earnings, endowment, accumulated income, or other funds                                    |                                 | 31       |                           |
| 29<br>30<br>31<br>32 | Retained earnings, endowment, accumulated income, or other funds  Total net assets or fund balances | 45,648,822.                     | 31<br>32 | 42,137,460.               |

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|      | 70 (2013)                                                                                                                              |         |     |            |      | <u> </u> |
|------|----------------------------------------------------------------------------------------------------------------------------------------|---------|-----|------------|------|----------|
| Part | XI Reconciliation of Net Assets                                                                                                        |         |     |            |      |          |
|      | Check if Schedule O contains a response or note to any line in this Part XI                                                            |         |     |            |      |          |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)                                                                              | 1       |     |            | 36,2 |          |
| 2    | Total expenses (must equal Part IX, column (A), line 25)                                                                               | 2       |     | 11,4       |      |          |
| 3    | Revenue less expenses. Subtract line 2 from line 1                                                                                     | 3       |     | -3,1       |      |          |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                                              | 4       |     | 45,6       |      |          |
| 5    | Net unrealized gains (losses) on investments                                                                                           | 5       |     | -4         | 01,2 | 209.     |
| 6    | Donated services and use of facilities                                                                                                 | 6       |     |            |      | 0.       |
| 7    | Investment expenses                                                                                                                    | 7       |     |            |      | 0.       |
| 8    | Prior period adjustments                                                                                                               | 8       |     |            |      | 0.       |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)                                                                   | 9       |     |            |      | 0.       |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line                                         |         |     |            |      |          |
|      | 32, column (B))                                                                                                                        | 10      |     | 42,1       | 37,4 | 60.      |
| Part |                                                                                                                                        |         |     |            |      |          |
|      | Check if Schedule O contains a response or note to any line in this Part XII                                                           |         |     |            |      |          |
|      |                                                                                                                                        |         |     |            | Yes  | No       |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other                                                                   |         |     |            |      |          |
|      | If the organization changed its method of accounting from a prior year or checked "Other," e                                           | xplain  | in  |            |      |          |
|      | Schedule O.                                                                                                                            |         |     |            |      |          |
| 2a   | Were the organization's financial statements compiled or reviewed by an independent accountant?.                                       |         |     | 2a         |      | X        |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were cor                                         | npiled  | or  |            |      |          |
|      | reviewed on a separate basis, consolidated basis, or both:                                                                             |         |     |            |      |          |
|      | Separate basis Consolidated basis Both consolidated and separate basis                                                                 |         |     |            | 3.7  |          |
| b    | Were the organization's financial statements audited by an independent accountant?                                                     |         |     | 2b         | Х    |          |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were aud                                         | ted o   | n a |            |      |          |
|      | separate basis, consolidated basis, or both:                                                                                           |         |     |            |      |          |
|      | X Separate basis Consolidated basis Both consolidated and separate basis                                                               |         |     |            |      |          |
| С    | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over                                 | _       |     |            | х    |          |
|      | the audit, review, or compilation of its financial statements and selection of an independent accounts                                 |         |     | 2c         | Λ    |          |
|      | If the organization changed either its oversight process or selection process during the tax year, e                                   | xplain  | on  |            |      |          |
|      | Schedule O.                                                                                                                            |         |     |            |      |          |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set for                                 | rth in  | the | 0-         |      | Х        |
|      | Single Audit Act and OMB Circular A-133?                                                                                               |         |     | 3a         |      |          |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits? |         |     | <b>0</b> L |      |          |
|      | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a                                     | udits . |     | 3b         |      |          |

#### **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY

Employer identification number 84-0580665

| Pa         | rt I  | Reason for Public Cha                                                                                          | rity Status (All o                      | organizations must o                                | omplet                 | e this pa                    | art.) See instructions                             |                                   |
|------------|-------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------------|------------------------|------------------------------|----------------------------------------------------|-----------------------------------|
| The        | org   | anization is not a private fou                                                                                 | ndation because it                      | is: (For lines 1 through                            | gh 12, ch              | eck only                     | one box.)                                          |                                   |
| 1          |       | A church, convention of chu                                                                                    | urches, or associa                      | tion of churches descr                              | ribed in <b>s</b>      | ection 1                     | 70(b)(1)(A)(i).                                    |                                   |
| 2          |       | A school described in <b>secti</b>                                                                             | on 170(b)(1)(A)(ii)                     | . (Attach Schedule E                                | (Form 99               | 90 or 990                    | )-EZ).)                                            |                                   |
| 3          |       | A hospital or a cooperative                                                                                    | hospital service o                      | rganization described                               | in <b>sectio</b>       | n 170(b)                     | (1)(A)(iii).                                       |                                   |
| 4          |       | A medical research organiz                                                                                     | zation operated in                      | conjunction with a hos                              | spital de              | scribed in                   | n section 170(b)(1)(A)                             | (iii). Enter the                  |
|            |       | hospital's name, city, and st                                                                                  | tate:                                   |                                                     |                        |                              |                                                    |                                   |
| 5          |       | An organization operated                                                                                       | for the benefit of                      | a college or universit                              | y owne                 | d or ope                     | erated by a governme                               | ental unit described in           |
|            | _     | section 170(b)(1)(A)(iv). (C                                                                                   | Complete Part II.)                      |                                                     |                        |                              |                                                    |                                   |
| 6          |       | A federal, state, or local go                                                                                  | overnment or gove                       | rnmental unit describe                              | d in <b>sect</b>       | ion 170(                     | b)(1)(A)(v).                                       |                                   |
| 7          |       | An organization that norma                                                                                     | -                                       | •                                                   | pport fr               | om a go                      | vernmental unit or fro                             | om the general public             |
|            |       | described in section 170(b)                                                                                    |                                         | · ·                                                 |                        |                              |                                                    |                                   |
| 8          |       | A community trust describe                                                                                     | -                                       |                                                     | -                      |                              |                                                    |                                   |
| 9          |       | An agricultural research org                                                                                   | =                                       |                                                     |                        | -                            | -                                                  |                                   |
|            |       | or university or a non-land-                                                                                   | grant college of ag                     | griculture (see instruct                            | ions). E               | nter the                     | name, city, and state o                            | f the college or                  |
|            |       | university:                                                                                                    |                                         |                                                     |                        |                              |                                                    |                                   |
| 10         | X     | An organization that norma receipts from activities rela support from gross investmacquired by the organizatio | ited to its exempt facent income and up | unctions - subject to on<br>nrelated business tax   | certain e<br>able inco | exception<br>ome (les        | is, and (2) no more tha<br>s section 511 tax) from | n 331/3% of its                   |
| 11         |       | An organization organized                                                                                      | •                                       | •                                                   | -                      |                              |                                                    |                                   |
| 12         |       | An organization organized                                                                                      |                                         | -                                                   | -                      |                              |                                                    |                                   |
|            |       | of one or more publicly su                                                                                     |                                         |                                                     |                        |                              |                                                    |                                   |
|            | _     | Check the box in lines 12a t                                                                                   | hrough 12d that d                       | escribes the type of s                              | upporting              | g organiz                    | zation and complete lir                            | nes 12e, 12f, and 12g.            |
| а          |       | <b>Type I.</b> A supporting orga                                                                               | anization operated                      | , supervised, or contr                              | olled by               | its supp                     | orted organization(s),                             | typically by giving               |
|            |       | the supported organization                                                                                     | on(s) the power to                      | regularly appoint or e                              | lect a m               | ajority of                   | f the directors or truste                          | es of the                         |
|            |       | supporting organization. <b>`</b>                                                                              | You must complet                        | e Part IV, Sections A                               | and B.                 |                              |                                                    |                                   |
| b          | L     | <b>Type II.</b> A supporting org                                                                               | •                                       |                                                     |                        |                              |                                                    |                                   |
|            |       | control or management of                                                                                       | of the supporting o                     | rganization vested in                               | the sam                | e persor                     | ns that control or man                             | age the supported                 |
|            |       | organization(s). <b>You must</b>                                                                               | complete Part IV                        | , Sections A and C.                                 |                        |                              |                                                    |                                   |
| С          | L     | Type III functionally integrated                                                                               |                                         |                                                     |                        |                              |                                                    | lly integrated with,              |
|            |       | its supported organization                                                                                     |                                         | -                                                   |                        |                              |                                                    |                                   |
| d          | L     |                                                                                                                |                                         |                                                     | -                      |                              |                                                    | = ::                              |
|            |       | that is not functionally inte                                                                                  | •                                       | •                                                   | -                      |                              | · ·                                                | d an attentiveness                |
|            |       | requirement (see instruct                                                                                      | •                                       | •                                                   |                        |                              |                                                    |                                   |
| е          | L     | Check this box if the orga                                                                                     |                                         |                                                     |                        |                              |                                                    | I, Type III                       |
|            | _     | functionally integrated, or                                                                                    | • •                                     |                                                     |                        | •                            |                                                    |                                   |
| f          |       | nter the number of supported ovide the following information                                                   |                                         |                                                     |                        |                              |                                                    |                                   |
| <u> 9</u>  |       |                                                                                                                |                                         |                                                     | God Land               |                              | (1) (                                              | (vi) Amount of                    |
|            | (1) 1 | Name of supported organization                                                                                 | (ii) EIN                                | (iii) Type of organization (described on lines 1-10 |                        | organization<br>ur governing | (v) Amount of monetary support (see                | (vi) Amount of other support (see |
|            |       |                                                                                                                |                                         | above (see instructions))                           |                        | ment?                        | instructions)                                      | instructions)                     |
|            |       |                                                                                                                |                                         |                                                     | Yes                    | No                           |                                                    |                                   |
| (A)        |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| <b>(D)</b> |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| (B)        |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| (C)        |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| (D)        |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
|            |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| (E)        |       |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |
| Tot        | al    |                                                                                                                |                                         |                                                     |                        |                              |                                                    |                                   |

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| Par      | Complete only if you checked Part III. If the organization fair                                                                                                                                                                                  | ed the box on          | line 5, 7, or 8  | of Part I or if t | he organization | n failed to qua |            |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------|-------------------|-----------------|-----------------|------------|
| Sec      | tion A. Public Support                                                                                                                                                                                                                           |                        |                  |                   | •               | •               |            |
| Cale     | ndar year (or fiscal year beginning in)                                                                                                                                                                                                          | (a) 2015               | <b>(b)</b> 2016  | (c) 2017          | (d) 2018        | <b>(e)</b> 2019 | (f) Total  |
| 1        | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")                                                                                                                                               |                        |                  |                   |                 |                 |            |
| 2        | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                                                                  |                        |                  |                   |                 |                 |            |
| 3        | The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                                                                          |                        |                  |                   |                 |                 |            |
| 4        | Total. Add lines 1 through 3                                                                                                                                                                                                                     |                        |                  |                   |                 |                 |            |
| 5<br>6   | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)  Public support. Subtract line 5 from line 4 |                        |                  |                   |                 |                 |            |
|          | tion B. Total Support                                                                                                                                                                                                                            |                        |                  |                   |                 |                 |            |
|          | ndar year (or fiscal year beginning in)                                                                                                                                                                                                          | (a) 2015               | <b>(b)</b> 2016  | (c) 2017          | (d) 2018        | <b>(e)</b> 2019 | (f) Total  |
| 7        | Amounts from line 4                                                                                                                                                                                                                              | (4) 2010               | (3) 2010         | (5) 25 11         | (u) 2010        | (5) 2010        | (i) rotal  |
| 8        | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources                                                                                                                  |                        |                  |                   |                 |                 |            |
| 9        | Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                                                                               |                        |                  |                   |                 |                 |            |
| 10       | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)                                                                                                                                                  |                        |                  |                   |                 |                 |            |
| 11       | Total support. Add lines 7 through 10                                                                                                                                                                                                            |                        |                  |                   |                 |                 |            |
| 12       | Gross receipts from related activities, etc. (                                                                                                                                                                                                   | see instructions) .    |                  |                   |                 | 12              |            |
| 13       | First five years. If the Form 990 is f organization, check this box and stop here                                                                                                                                                                |                        |                  |                   |                 |                 |            |
|          | tion C. Computation of Public Sup                                                                                                                                                                                                                |                        |                  | . 44              |                 | 44              |            |
| 14<br>15 | Public support percentage for 2019 (li                                                                                                                                                                                                           |                        | •                |                   |                 |                 | <u>%</u>   |
|          | Public support percentage from 2018 331/3% support test - 2019. If the or                                                                                                                                                                        |                        |                  |                   |                 |                 |            |
| ı va     | box and <b>stop here.</b> The organization q                                                                                                                                                                                                     | _                      |                  |                   |                 |                 |            |
| b        | 331/3% support test - 2018. If the organization q                                                                                                                                                                                                |                        |                  |                   |                 |                 |            |
| ~        | this box and <b>stop here.</b> The organizati                                                                                                                                                                                                    |                        |                  |                   |                 |                 |            |
| 17a      | 10%-facts-and-circumstances test -                                                                                                                                                                                                               | •                      |                  | -                 |                 |                 |            |
|          | 10% or more, and if the organization                                                                                                                                                                                                             |                        |                  |                   |                 |                 |            |
|          | Part VI how the organization meets to                                                                                                                                                                                                            |                        |                  |                   |                 | -               |            |
|          | organization                                                                                                                                                                                                                                     |                        |                  | =                 | -               | -               | ▶ □        |
| b        | 10%-facts-and-circumstances test -                                                                                                                                                                                                               | <b>2018.</b> If the or | ganization did r | not check a box   | on line 13, 16  | a, 16b, or 17a  | , and line |
|          | 15 is 10% or more, and if the orga                                                                                                                                                                                                               |                        |                  |                   |                 |                 | -          |
|          | Explain in Part VI how the organization supported organization                                                                                                                                                                                   |                        |                  |                   |                 |                 | ▶ □        |
| 18       | Private foundation. If the organization                                                                                                                                                                                                          | did not check          | a box on line 13 | 16a 16b 17a       | or 17b check    | this box and se | e          |

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#### Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec              | tion A. Public Support                                                            |            |                 |               |                 |                 |             |
|------------------|-----------------------------------------------------------------------------------|------------|-----------------|---------------|-----------------|-----------------|-------------|
| Caler            | ndar year (or fiscal year beginning in) 🕨                                         | (a) 2015   | <b>(b)</b> 2016 | (c) 2017      | <b>(d)</b> 2018 | <b>(e)</b> 2019 | (f) Total   |
| 1                | Gifts, grants, contributions, and membership fees                                 |            |                 |               |                 |                 |             |
|                  | received. (Do not include any "unusual grants.")                                  | 5,214,202. | 3,865,465.      | 4,712,889.    | 4,335,454.      | 4,368,973.      | 22,496,983. |
| 2                | Gross receipts from admissions, merchandise                                       |            |                 |               |                 |                 |             |
|                  | sold or services performed, or facilities                                         |            |                 |               |                 |                 |             |
|                  | furnished in any activity that is related to the                                  |            |                 |               |                 |                 |             |
|                  | organization's tax-exempt purpose                                                 | 1,423,212. | 1,425,688.      | 1,447,236.    | 1,618,689.      | 873,252.        | 6,788,077.  |
| 3                | Gross receipts from activities that are not an                                    |            |                 |               |                 |                 |             |
|                  | unrelated trade or business under section 513                                     |            |                 |               |                 |                 | 0.          |
| 4                | Tax revenues levied for the                                                       |            |                 |               |                 |                 |             |
|                  | organization's benefit and either paid to                                         |            |                 |               |                 |                 |             |
|                  | or expended on its behalf                                                         |            |                 |               |                 |                 | 0.          |
| 5                | The value of services or facilities                                               |            |                 |               |                 |                 |             |
|                  | furnished by a governmental unit to the                                           |            |                 |               |                 |                 |             |
|                  | organization without charge                                                       |            |                 |               |                 |                 | 0.          |
| 6                | Total. Add lines 1 through 5                                                      | 6,637,414. | 5,291,153.      | 6,160,125.    | 5,954,143.      | 5,242,225.      | 29,285,060. |
| 7 a              | Amounts included on lines 1, 2, and 3                                             |            |                 |               |                 |                 |             |
|                  | received from disqualified persons                                                | 2,583,900. | 2,360,600.      | 2,859,549.    | 2,647,700.      | 2,679,600.      | 13,131,349. |
| D                | Amounts included on lines 2 and 3 received from other than disqualified           |            |                 |               |                 |                 |             |
|                  | persons that exceed the greater of \$5,000                                        |            |                 |               |                 |                 | -           |
|                  | or 1% of the amount on line 13 for the year                                       |            |                 |               |                 |                 | 0.          |
|                  | Add lines 7a and 7b                                                               | 2,583,900. | 2,360,600.      | 2,859,549.    | 2,647,700.      | 2,679,600.      | 13,131,349. |
| 8                | Public support. (Subtract line 7c from                                            |            |                 |               |                 |                 | 16 152 511  |
| 500              | tion B. Total Support                                                             |            |                 |               |                 |                 | 16,153,711. |
|                  | ndar year (or fiscal year beginning in)                                           | (a) 2015   | <b>(b)</b> 2016 | (c) 2017      | (d) 2018        | <b>(e)</b> 2019 | (f) Total   |
| 9                | Amounts from line 6                                                               | 6,637,414. | 5,291,153.      | 6,160,125.    | 5,954,143.      | 5,242,225.      | 29,285,060. |
|                  | Gross income from interest, dividends,                                            |            |                 |               |                 |                 |             |
|                  | payments received on securities loans,                                            |            |                 |               |                 |                 |             |
|                  | rents, royalties, and income from similar sources                                 | 776,289.   | 1,010,712.      | 1,101,623.    | 1,319,754.      | 1,265,776.      | 5,474,154.  |
| b                | Unrelated business taxable income (less                                           |            |                 |               |                 |                 |             |
|                  | section 511 taxes) from businesses                                                |            |                 |               |                 |                 |             |
|                  | acquired after June 30, 1975                                                      |            |                 |               |                 |                 | 0.          |
| С                | Add lines 10a and 10b                                                             | 776,289.   | 1,010,712.      | 1,101,623.    | 1,319,754.      | 1,265,776.      | 5,474,154.  |
| 11               | Net income from unrelated business                                                |            |                 |               |                 |                 |             |
|                  | activities not included in line 10b, whether                                      |            |                 |               |                 |                 |             |
|                  | or not the business is regularly carried on                                       |            |                 |               |                 |                 | 0.          |
| 12               | Other income. Do not include gain or                                              |            |                 |               |                 |                 |             |
|                  | loss from the sale of capital assets                                              |            |                 |               |                 |                 |             |
|                  | (Explain in Part VI.) ATCH 1                                                      | 756,117.   | 756,175.        | 1,247,854.    | 1,600,000.      |                 | 4,360,146.  |
| 13               | Total support. (Add lines 9, 10c, 11,                                             |            |                 |               |                 |                 |             |
|                  | and 12.)                                                                          | 8,169,820. | 7,058,040.      | 8,509,602.    | 8,873,897.      | 6,508,001.      | 39,119,360. |
| 14               | First five years. If the Form 990 is for                                          | •          |                 |               | •               |                 | ` ^ ` _     |
| <u></u>          | organization, check this box and stop here                                        |            |                 |               |                 |                 | 🕨 🔃         |
| <u>Sec</u><br>15 | tion C. Computation of Public Suppose Public support percentage for 2019 (line 8, |            |                 | on (f))       |                 | 45              | 41.29%      |
| 16               | Public support percentage from 2018 Sche                                          | • •        | •               |               |                 | 15              | 42.57%      |
|                  | tion D. Computation of Investment                                                 |            |                 |               |                 | 16              | 12.37 %     |
| <u> </u>         | Investment income percentage for 2019 (lir                                        |            |                 | 3 column (f)) |                 | 17              | 13.99%      |
| 18               | Investment income percentage for 2019 (iii                                        | ,          | •               |               |                 | 18              | 11.47%      |
|                  | 331/3% support tests - 2019. If the or                                            |            |                 |               |                 |                 |             |
| . J a            | 17 is not more than 331/3%, check thi                                             | _          |                 |               |                 |                 |             |
| h                | 331/3% support tests - 2018. If the orga                                          | -          | -               | •             |                 |                 |             |
| ,                | line 18 is not more than 331/3%, check                                            |            |                 |               |                 |                 | . —         |
| 20               | Private foundation. If the organization of                                        |            |                 | •             | . ,             | 0               | . —         |

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **8** Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 79 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|                 |       | Yes    | No      |
|-----------------|-------|--------|---------|
| ng<br><i>by</i> |       |        |         |
|                 | 1     |        |         |
| us<br>ed        |       |        |         |
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| B)              |       |        |         |
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| orm             | 10b   | 990-F7 | 7) 2010 |

| Jeneau | ne A (1 0111 330 01 330 EZ) 2013                                                                                                                                                                                                         |         |        | age <b>O</b> |
|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|--------|--------------|
| Part   | Supporting Organizations (continued)                                                                                                                                                                                                     |         |        |              |
|        |                                                                                                                                                                                                                                          |         | Yes    | No           |
| 11     | Has the organization accepted a gift or contribution from any of the following persons?                                                                                                                                                  |         |        |              |
| а      | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)                                                                                                                             | 44.     |        |              |
|        | below, the governing body of a supported organization?                                                                                                                                                                                   | 11a     |        |              |
|        | A family member of a person described in (a) above?                                                                                                                                                                                      | 11b     |        |              |
|        | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .                                                                                                            | 11c     |        |              |
| Secti  | on B. Type I Supporting Organizations                                                                                                                                                                                                    |         | V      | NI.          |
|        |                                                                                                                                                                                                                                          |         | Yes    | No           |
| 1      | Did the directors, trustees, or membership of one or more supported organizations have the power to                                                                                                                                      |         |        |              |
|        | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the                                                                                                                       |         |        |              |
|        | tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or                                                                                                                     |         |        |              |
|        | controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported                        |         |        |              |
|        | organizations and what conditions or restrictions, if any, applied to such powers during the tax year.                                                                                                                                   | 1       |        |              |
| _      |                                                                                                                                                                                                                                          |         |        |              |
| 2      | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If</i> "Yes," explain in <b>Part</b>        |         |        |              |
|        | VI how providing such benefit carried out the purposes of the supported organization(s) that operated,                                                                                                                                   |         |        |              |
|        | supervised, or controlled the supporting organization.                                                                                                                                                                                   | 2       |        |              |
| Secti  | ion C. Type II Supporting Organizations                                                                                                                                                                                                  |         |        |              |
|        | on or type in outper inity or gain automotion                                                                                                                                                                                            |         | Yes    | No           |
| 1      | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors                                                                                                                         |         |        |              |
| •      | or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control                                                                                                                     |         |        |              |
|        | or management of the supporting organization was vested in the same persons that controlled or managed                                                                                                                                   |         |        |              |
|        | the supported organization(s).                                                                                                                                                                                                           | 1       |        |              |
| Secti  | on D. All Type III Supporting Organizations                                                                                                                                                                                              |         |        |              |
|        | , , , , , , , , , , , , , , , , , , ,                                                                                                                                                                                                    |         | Yes    | No           |
| 1      | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the                                                                                                                           |         |        |              |
|        | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of |         |        |              |
|        | the organization's governing documents in effect on the date of notification, to the extent not previously                                                                                                                               |         |        |              |
|        | provided?                                                                                                                                                                                                                                | 1       |        |              |
| 2      | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported                                                                                                                         |         |        |              |
|        | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how                                                                                                                       |         |        |              |
|        | the organization maintained a close and continuous working relationship with the supported organization(s).                                                                                                                              | 2       |        |              |
| 3      | By reason of the relationship described in (2), did the organization's supported organizations have a                                                                                                                                    |         |        |              |
|        | significant voice in the organization's investment policies and in directing the use of the organization's                                                                                                                               |         |        |              |
|        | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's                                                                                                                             |         |        |              |
|        | supported organizations played in this regard.                                                                                                                                                                                           | 3       |        |              |
| Secti  | on E. Type III Functionally Integrated Supporting Organizations                                                                                                                                                                          |         |        |              |
| 1      | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins                                                                                                                   | tructi  | ions). |              |
| а      | The organization satisfied the Activities Test. Complete line 2 below.                                                                                                                                                                   |         |        |              |
| b      | The organization is the parent of each of its supported organizations. Complete line 3 below.                                                                                                                                            |         |        |              |
| С      | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see                                                                                                                         | instruc |        |              |
| 2      | Activities Test. Answer (a) and (b) below.                                                                                                                                                                                               |         | Yes    | No           |
|        | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of                                                                                                                       |         |        |              |
| а      | the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>                                                                                                                        |         |        |              |
|        | those supported organizations and explain how these activities directly furthered their exempt purposes,                                                                                                                                 |         |        |              |
|        | how the organization was responsive to those supported organizations, and how the organization determined                                                                                                                                |         |        |              |
|        | that these activities constituted substantially all of its activities.                                                                                                                                                                   | 2a      |        |              |
| b      | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more                                                                                                                      |         |        |              |
| -      | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the                                                                                                                      |         |        |              |
|        | reasons for the organization's position that its supported organization(s) would have engaged in these                                                                                                                                   |         |        |              |
|        | activities but for the organization's involvement.                                                                                                                                                                                       | 2b      |        |              |
| 3      | Parent of Supported Organizations. Answer (a) and (b) below.                                                                                                                                                                             |         |        |              |
| а      | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or                                                                                                                              |         |        |              |
|        | trustees of each of the supported organizations? Provide details in Part VI.                                                                                                                                                             | 3a      |        |              |
| b      | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each                                                                                                                      |         |        |              |
|        | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.                                                                                                                        | 3b      |        |              |

Schedule A (Form 990 or 990-EZ) 2019

Page **6** 

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ                                                            | ization   | S                        |                             |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------|--------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying                                                 | trust o   | n Nov. 20, 1970 (expla   | in in Part VI). <b>See</b>  |
| instructions. All other Type III non-functionally integrated supporting organization                                              | zations r | nust complete Sectio     | ns A through E.             |
| Section A - Adjusted Net Income                                                                                                   |           | (A) Prior Year           | (B) Current Year (optional) |
| 1 Net short-term capital gain                                                                                                     | 1         |                          |                             |
| 2 Recoveries of prior-year distributions                                                                                          | 2         |                          |                             |
| 3 Other gross income (see instructions)                                                                                           | 3         |                          |                             |
| 4 Add lines 1 through 3.                                                                                                          | 4         |                          |                             |
| 5 Depreciation and depletion                                                                                                      | 5         |                          |                             |
| 6 Portion of operating expenses paid or incurred for production or                                                                |           |                          |                             |
| collection of gross income or for management, conservation, or                                                                    |           |                          |                             |
| maintenance of property held for production of income (see instructions)                                                          | 6         |                          |                             |
| 7 Other expenses (see instructions)                                                                                               | 7         |                          |                             |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                                                                    | 8         |                          |                             |
| Section B - Minimum Asset Amount                                                                                                  |           | (A) Prior Year           | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |           |                          |                             |
| a Average monthly value of securities                                                                                             | 1a        |                          |                             |
| <b>b</b> Average monthly cash balances                                                                                            | 1b        |                          |                             |
| c Fair market value of other non-exempt-use assets                                                                                | 1c        |                          |                             |
| d Total (add lines 1a, 1b, and 1c)                                                                                                | 1d        |                          |                             |
| e Discount claimed for blockage or other                                                                                          |           |                          |                             |
| factors (explain in detail in <b>Part VI</b> ):                                                                                   |           |                          |                             |
| 2 Acquisition indebtedness applicable to non-exempt-use assets                                                                    | 2         |                          |                             |
| 3 Subtract line 2 from line 1d.                                                                                                   | 3         |                          |                             |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,                                                    |           |                          |                             |
| see instructions).                                                                                                                | 4         |                          |                             |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3)                                                                | 5         |                          |                             |
| 6 Multiply line 5 by .035.                                                                                                        | 6         |                          |                             |
| 7 Recoveries of prior-year distributions                                                                                          | 7         |                          |                             |
| 8 Minimum Asset Amount (add line 7 to line 6)                                                                                     | 8         |                          |                             |
| Section C - Distributable Amount                                                                                                  |           |                          | Current Year                |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A)                                                           | 1         |                          |                             |
| 2 Enter 85% of line 1.                                                                                                            | 2         |                          |                             |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A)                                                          | 3         |                          |                             |
| 4 Enter greater of line 2 or line 3.                                                                                              | 4         |                          |                             |
| 5 Income tax imposed in prior year                                                                                                | 5         |                          |                             |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to                                                            |           |                          |                             |
| emergency temporary reduction (see instructions).                                                                                 | 6         |                          |                             |
| 7 Check here if the current year is the organization's first as a non-functionally                                                | y integra | ated Type III supporting | g organization (see         |

Page 7 Schedule A (Form 990 or 990-EZ) 2019

| <b>Part</b> | V Type III Non-Functionally Integrated 509(a)(3)                     | <b>Supporting Organizat</b> | ions (continued)                       |                                           |
|-------------|----------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| Secti       | on D - Distributions                                                 |                             |                                        | Current Year                              |
| 1           | Amounts paid to supported organizations to accomplish ex             | kempt purposes              |                                        |                                           |
| 2           | Amounts paid to perform activity that directly furthers exer         |                             |                                        |                                           |
|             | organizations, in excess of income from activity                     |                             |                                        |                                           |
| 3           | Administrative expenses paid to accomplish exempt purpo              | ses of supported organiz    | ations                                 |                                           |
| 4           | Amounts paid to acquire exempt-use assets                            |                             |                                        |                                           |
| 5           | Qualified set-aside amounts (prior IRS approval required)            |                             |                                        |                                           |
| 6           | Other distributions (describe in <b>Part VI</b> ). See instructions. |                             |                                        |                                           |
| 7           | Total annual distributions. Add lines 1 through 6.                   |                             |                                        |                                           |
| 8           | Distributions to attentive supported organizations to which          | the organization is resp    | onsive                                 |                                           |
|             | (provide details in Part VI). See instructions.                      |                             |                                        |                                           |
| 9           | Distributable amount for 2019 from Section C, line 6                 |                             |                                        |                                           |
| 10          | Line 8 amount divided by line 9 amount                               |                             |                                        |                                           |
|             | Section E - Distribution Allocations (see instructions)              | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |
| 1           | Distributable amount for 2019 from Section C, line 6                 |                             |                                        |                                           |
| 2           | Underdistributions, if any, for years prior to 2019                  |                             |                                        |                                           |
|             | (reasonable cause required - explain in Part VI). See                |                             |                                        |                                           |
|             | instructions.                                                        |                             |                                        |                                           |
| 3           | Excess distributions carryover, if any, to 2019                      |                             |                                        |                                           |
| а           | From 2014                                                            |                             |                                        |                                           |
| b           | From 2015                                                            |                             |                                        |                                           |
| С           | From 2016                                                            |                             |                                        |                                           |
| d           | From 2017                                                            |                             |                                        |                                           |
| е           | From 2018                                                            |                             |                                        |                                           |
| f           | Total of lines 3a through e                                          |                             |                                        |                                           |
| g           | Applied to underdistributions of prior years                         |                             |                                        |                                           |
| h           | Applied to 2019 distributable amount                                 |                             |                                        |                                           |
| i           | Carryover from 2014 not applied (see instructions)                   |                             |                                        |                                           |
| j           | Remainder. Subtract lines 3g, 3h, and 3i from 3f.                    |                             |                                        |                                           |
| 4           | Distributions for 2019 from                                          |                             |                                        |                                           |
|             | Section D, line 7: \$                                                |                             |                                        |                                           |
| a           | Applied to underdistributions of prior years                         |                             |                                        |                                           |
| b           | Applied to 2019 distributable amount                                 |                             |                                        |                                           |
| С           | Remainder. Subtract lines 4a and 4b from 4.                          |                             |                                        |                                           |
| 5           | Remaining underdistributions for years prior to 2019, if             |                             |                                        |                                           |
|             | any. Subtract lines 3g and 4a from line 2. For result                |                             |                                        |                                           |
|             | greater than zero, explain in Part VI. See instructions.             |                             |                                        |                                           |
| 6           | Remaining underdistributions for 2019. Subtract lines 3h             |                             |                                        |                                           |
|             | and 4b from line 1. For result greater than zero, explain in         |                             |                                        |                                           |
|             | Part VI. See instructions.                                           |                             |                                        |                                           |
| 7           | Excess distributions carryover to 2020. Add lines 3j                 |                             |                                        |                                           |

Schedule A (Form 990 or 990-EZ) 2019

b

and 4c.

Breakdown of line 7: Excess from 2015

Excess from 2016.... Excess from 2017 d Excess from 2018 Excess from 2019

Schedule A (Form 990 or 990-EZ) 2019 Page **8** 

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

|                                     | •        |          |            | `          | ,           |            |  |  |
|-------------------------------------|----------|----------|------------|------------|-------------|------------|--|--|
|                                     |          |          |            | A          | TTACHMENT 1 |            |  |  |
| SCHEDULE A, PART III - OTHER INCOME |          |          |            |            |             |            |  |  |
| DESCRIPTION                         | 2015     | 2016     | 2017       | 2018       | 2019        | TOTAL      |  |  |
| SUBSIDY FROM ENDOWMENT              | 756,117. | 756,175. | 1,247,854. | 1,600,000. |             | 4,360,146. |  |  |
| TOTALS                              | 756,117. | 756,175. | 1,247,854. | 1,600,000. |             | 4,360,146. |  |  |

#### Schedule B (Form 990, 990-EZ, or 990-PF)

or 990-PF)

Attach to Form 990, Form 990-EZ, or Form 990-PF.

Department of the Treasury

Go to www.irs.gov/Form990 for the latest information

OMB No. 1545-0047

2019

▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service **Employer identification number** Name of the organization ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY 84-0580665 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule**  $\mid$  X  $\mid$  For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions 

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule of Contributors

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY

Employer identification number 84-0580665

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution                                             |
|------------|-----------------------------------|----------------------------|-------------------------------------------------------------------------|
| 1_         |                                   | \$14,040.                  | Person Payroll Noncash  (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution                                             |
| 2          |                                   | \$\$.                      | Person Payroll Noncash (Complete Part II for noncash contributions.)    |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution                                             |
| 3_         |                                   | \$163,000.                 | Person Payroll Noncash (Complete Part II for noncash contributions.)    |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c) Total contributions    | (d)<br>Type of contribution                                             |
| 4          |                                   | \$10,360.                  | Person X Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution                                             |
| 5_         |                                   | \$54,835.                  | Person  Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution                                             |
| 6          |                                   | \$10,000.                  | Person Payroll Noncash (Complete Part II for noncash contributions.)    |

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY

Employer identification number 84-0580665

| Part I | Contributors | (see instructions). | Use duplicate co | ppies of Part I if ac | ditional space is needed. |
|--------|--------------|---------------------|------------------|-----------------------|---------------------------|
|--------|--------------|---------------------|------------------|-----------------------|---------------------------|

| (a) | (b)                        | (c)                 | (d)                                                                   |
|-----|----------------------------|---------------------|-----------------------------------------------------------------------|
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
| 7   |                            | \$6,000.            | Person Payroll Noncash  (Complete Part II for noncash contributions.) |
| (a) | (b)                        | (c)                 | (d)                                                                   |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
|     |                            | \$                  | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a) | (b)                        | (c)                 | (d)                                                                   |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
|     |                            | \$                  | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a) | (b)                        | (c)                 | (d)                                                                   |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
|     |                            | \$                  | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a) | (b)                        | (c)                 | (d)                                                                   |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
|     |                            | \$                  | Person Payroll Noncash (Complete Part II for noncash contributions.)  |
| (a) | (b)                        | (c)                 | (d)                                                                   |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution                                                  |
|     |                            | \$                  | Person Payroll Noncash (Complete Part II for noncash contributions.)  |

Name of organization ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY

**Employer identification number** 84-0580665

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|---------------------------|----------------------------------------------|-------------------------------------------|----------------------|
|                           |                                              | \$                                        |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                           |                                              | \$                                        |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                           |                                              | \$                                        |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                           |                                              | \$                                        |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                           |                                              | \$                                        |                      |
| (a) No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                           |                                              | \$                                        |                      |

| Name of or                | rganization ASSOCIATION OF GRADUAT AIR FORCE ACADEMY                                                                                                                                                      | ES OF THE UNITE                                                    | ED STATES                                                            | Employer identification number 84-0580665                                                                           |
|---------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Part III                  | Exclusively religious, charitable, etc. (10) that total more than \$1,000 for the following line entry. For organizati contributions of \$1,000 or less for the Use duplicate copies of Part III if addit | the year from any<br>ions completing Par<br>e year. (Enter this in | one contributor. Of<br>till, enter the total<br>offormation once. Se | ribed in section 501(c)(7), (8), or Complete columns (a) through (e) and of exclusively religious, charitable, etc. |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                                       | (c) Use of gift                                                    |                                                                      | (d) Description of how gift is held                                                                                 |
|                           | Transferee's name, address, ar                                                                                                                                                                            | (e) Transi                                                         |                                                                      | nship of transferor to transferee                                                                                   |
|                           | Transieree's name, audress, ar                                                                                                                                                                            | IN ZIF T T                                                         | Neiatioi                                                             | iship of transferor to transferee                                                                                   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                                       | (c) Use                                                            | of gift                                                              | (d) Description of how gift is held                                                                                 |
|                           | Transferee's name, address, ar                                                                                                                                                                            | (e) Transi<br>nd ZIP + 4                                           |                                                                      | nship of transferor to transferee                                                                                   |
| (a) No.                   | (b) Purpose of gift                                                                                                                                                                                       | (c) Use                                                            | of gift                                                              | (d) Description of how gift is held                                                                                 |
| Part I                    |                                                                                                                                                                                                           |                                                                    |                                                                      |                                                                                                                     |
|                           | Transferee's name, address, ar                                                                                                                                                                            | fer of gift                                                        | nship of transferor to transferee                                    |                                                                                                                     |
|                           | Transièree's fiame, audress, ai                                                                                                                                                                           | IU ZIF + 4                                                         | Relation                                                             | iship of transferor to transferee                                                                                   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift                                                                                                                                                                                       | (c) Use                                                            | of gift                                                              | (d) Description of how gift is held                                                                                 |
|                           |                                                                                                                                                                                                           | (e) Transi                                                         | fer of gift                                                          |                                                                                                                     |
|                           | Transferee's name, address, ar                                                                                                                                                                            | nd ZIP + 4                                                         | Relation                                                             | nship of transferor to transferee                                                                                   |

#### SCHEDULE D (Form 990)

#### Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047 Open to Public

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization ASSOCIATION OF GRADUATES OF THE UNITED STATES Employer identification number AIR FORCE ACADEMY 84-0580665 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) . . . . . Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: Revenue included on Form 990, Part VIII, line 1.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

▶ \$

|        | rt    Organizations Maintaini                                                                                     | ng Collections of                 | Δrt His      | torical Tre   | asures o                                | r Other     | Similar A     | ssets (c | ontinu    |                     | age Z  |
|--------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------|--------------|---------------|-----------------------------------------|-------------|---------------|----------|-----------|---------------------|--------|
| 3      | Using the organization's acquisition                                                                              |                                   | •            |               |                                         |             |               |          |           |                     | of ite |
| •      | collection items (check all that app                                                                              |                                   | other rec    | oras, cricci  | carry or tri                            | ic ronow    | ing that in   | and Sign | incant    | usc o               | 1113   |
| а      | Public exhibition                                                                                                 | ·y/·                              | d [          | Loan          | or exchang                              | e nrograr   | m             |          |           |                     |        |
| b      | Scholarly research                                                                                                |                                   | e            | Other         | on oxonang                              | o prograi   |               |          |           |                     |        |
| c      |                                                                                                                   |                                   |              |               |                                         |             |               |          |           |                     |        |
| 4      |                                                                                                                   |                                   |              |               |                                         |             |               |          |           |                     |        |
| •      | XIII.                                                                                                             |                                   |              |               |                                         |             |               |          |           |                     |        |
| 5      | During the year, did the organization solicit or receive donations of art, historical treasures, or other similar |                                   |              |               |                                         |             |               |          |           |                     |        |
| •      | assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No    |                                   |              |               |                                         |             |               |          |           |                     |        |
| Pa     | Part IV Escrow and Custodial Arrangements.                                                                        |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | Complete if the organiza                                                                                          |                                   | s" on Fo     | orm 990, F    | art IV, line                            | e 9, or re  | eported an    | amoun    | t on F    | orm                 |        |
|        | 990, Part X, line 21.                                                                                             |                                   |              | ,             | ,                                       | ,           | •             |          |           |                     |        |
| 1a     | Is the organization an agent, truste                                                                              | ee, custodian or othe             | er interme   | ediary for c  | ontribution                             | s or other  | assets not    |          |           |                     |        |
|        | included on Form 990, Part X?                                                                                     |                                   |              |               |                                         |             |               | [        | Yes       |                     | No     |
| b      | If "Yes," explain the arrangement i                                                                               |                                   |              |               |                                         |             |               |          |           |                     | _      |
|        |                                                                                                                   |                                   |              |               |                                         |             |               | Amount   |           |                     |        |
| С      | Beginning balance                                                                                                 |                                   |              |               | 1c                                      | :           |               |          |           |                     |        |
|        | Additions during the year                                                                                         |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | Distributions during the year                                                                                     |                                   |              |               |                                         |             |               |          |           |                     |        |
| f      | Ending balance                                                                                                    |                                   |              |               |                                         |             |               |          |           |                     |        |
| 2a     | Did the organization include an am                                                                                |                                   |              |               |                                         | ustodial    | account liab  | oility?  | Yes       |                     | No     |
| b      | If "Yes," explain the arrangement i                                                                               | n Part XIII. Check he             | ere if the   | explanation   | has been p                              | orovided o  | on Part XIII  |          |           |                     |        |
| Pa     | rt V Endowment Funds.                                                                                             |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | Complete if the organiza                                                                                          | ation answered "Ye                | es" on Fo    | orm 990, F    | Part IV, line                           | e 10.       |               |          |           |                     |        |
|        |                                                                                                                   | (a) Current year                  | <b>(b)</b> P | rior year     | (c) Two year                            | ars back    | (d) Three ye  | ars back | (e) Fou   | years l             | back   |
| 1a     | Beginning of year balance                                                                                         | 20,674,890.                       | 18,7         | 77,325.       | 16,112                                  | 2,014.      | 14,238        | ,429.    |           |                     | 187.   |
|        | Contributions                                                                                                     | -10,413,513.                      | 1,7          | 09,848.       | 2,075                                   | 5,427.      | 126           | ,584.    | 5,        | 358,                | 534.   |
|        | Net investment earnings, gains,                                                                                   |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | and losses                                                                                                        | 220,970.                          | 3            | 43,179.       | 949                                     | 9,006.      | 2,136         | ,454.    | -         | 760,                | 934.   |
| d      | Grants or scholarships                                                                                            |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | Other expenditures for facilities                                                                                 |                                   |              |               |                                         |             |               |          |           |                     |        |
|        | and programs                                                                                                      | 102,124.                          | 1            | 55,462.       | 359                                     | 9,122.      | 389           | ,453.    |           | 234,                | 358.   |
| f      | Administrative expenses                                                                                           |                                   |              |               |                                         |             |               |          |           |                     |        |
| g      | End of year balance                                                                                               | 10,380,223.                       | 20,6         | 74,890.       | 18,777                                  | 7,325.      | 16,112        | ,014.    | 14,       | 238,                | 429.   |
| 2      | Provide the estimated percentage                                                                                  | of the current year               | end balar    | nce (line 1g, | column (a)                              | ) held as:  |               |          |           |                     |        |
| а      | Board designated or quasi-endown                                                                                  | nent ▶ <u>44.5100</u>             | _%           |               |                                         |             |               |          |           |                     |        |
| b      | Permanent endowment                                                                                               | %                                 |              |               |                                         |             |               |          |           |                     |        |
| С      | Term endowment ▶ 55.4900                                                                                          | • * *                             |              |               |                                         |             |               |          |           |                     |        |
|        | The percentages on lines 2a, 2b, a                                                                                |                                   |              |               |                                         |             |               |          |           |                     |        |
| 3a     | Are there endowment funds not in                                                                                  | the possession of the             | ne organi    | zation that   | are held ar                             | nd admin    | istered for t | he       | ١         | V                   | NI-    |
|        | organization by:                                                                                                  |                                   |              |               |                                         |             |               |          | 0.0       | Yes                 | No     |
|        | (i) Unrelated organizations                                                                                       |                                   |              |               |                                         |             |               |          | 3a(i)     | Х                   | 37     |
|        | (ii) Related organizations                                                                                        |                                   |              |               |                                         |             |               |          | 3a(ii)    |                     | X      |
| _      | If "Yes" on line 3a(ii), are the relate                                                                           | •                                 |              |               |                                         |             |               |          | 3b        |                     |        |
| 4      | Describe in Part XIII the intended ut                                                                             |                                   | tion's end   | owment fur    | ias.                                    |             |               |          |           |                     |        |
| Ра     | Land, Buildings, and Equal Complete if the organizer                                                              | ation answered "Yo                | es" on F     | orm 990, I    | Part IV, lin                            | e 11a. S    | See Form      | 990, Pa  | rt X, Iir | ie 10               |        |
|        | Description of property                                                                                           | (a) Cost or                       | other basis  | (b) Cost of   | or other basis                          | (c) Acc     | umulated      |          | Book va   |                     |        |
| 1      | Lond                                                                                                              | (inves                            | tment)       | (0            | ther)                                   | depre       | eciation      |          |           |                     |        |
| _      | Land                                                                                                              |                                   |              | 0 0           | 54,384.                                 | 6.6         | 99,010.       |          | 2 1       | 55,3                | 274    |
| b      | Buildings                                                                                                         |                                   |              | 9,0           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0,0         | ,, o±0.       |          | ٥,1       |                     | ,,,,,  |
| ر<br>ک | Leasehold improvements                                                                                            |                                   |              | 1 5           | 21,310.                                 | 1 2.        | 49,545.       |          | າ         | 71,7                | 765    |
| a      | Equipment                                                                                                         |                                   |              |               | 64,885.                                 |             | 00,519.       |          |           | $\frac{71,7}{64,3}$ |        |
|        | Other  I. Add lines 1a through 1e. (Column                                                                        |                                   | n 990 Pa     | -             |                                         |             |               |          |           | 91,5                |        |
| · ota  | i. Add intes Ta tillough Te. (Column                                                                              | i (u) musi <del>c</del> yuai F0II | 11 330, Fa   | ,, coluilli   | ו שוווו, ושן, וווופ                     | <i>00.)</i> |               |          | 5,3       | / <del>_</del>      |        |

Schedule D (Form 990) 2019 Page **3** 

| Part VII       | Investments - Other Securities. Complete if the organization answered | l "Yes" on Form 990 | Part IV line 11h See Form 990                         | Part X line 12     |
|----------------|-----------------------------------------------------------------------|---------------------|-------------------------------------------------------|--------------------|
|                | (a) Description of security or category (including name of security)  | (b) Book value      | (c) Method of valuar<br>Cost or end-of-year mark      | tion:              |
| (1) Financia   | al derivatives                                                        |                     |                                                       |                    |
|                | held equity interests                                                 |                     |                                                       |                    |
|                | mena equity interested [ ] [ ] [ ] [ ] [ ] [ ] [ ] [ ] [ ]            |                     |                                                       |                    |
| (A)            |                                                                       |                     |                                                       |                    |
| (B)            |                                                                       |                     |                                                       |                    |
| (C)            |                                                                       |                     |                                                       |                    |
| (D)            |                                                                       |                     |                                                       |                    |
| (E)            |                                                                       |                     |                                                       |                    |
| (F)            |                                                                       |                     |                                                       |                    |
| (G)            |                                                                       |                     |                                                       |                    |
| (H)            |                                                                       |                     |                                                       |                    |
| Total. (Column | n (b) must equal Form 990, Part X, col. (B) line 12.) 🔒 🕨             |                     |                                                       |                    |
| Part VIII      | Investments - Program Related.                                        |                     |                                                       |                    |
|                | Complete if the organization answered                                 | I "Yes" on Form 990 | , Part IV, line 11c. See Form 990                     | , Part X, line 13. |
|                | (a) Description of investment                                         | (b) Book value      | <b>(c)</b> Method of valuate Cost or end-of-year mark |                    |
| (1)            |                                                                       |                     |                                                       |                    |
| (2)            |                                                                       |                     |                                                       |                    |
| (3)            |                                                                       |                     |                                                       |                    |
| (4)            |                                                                       |                     |                                                       |                    |
| (5)            |                                                                       |                     |                                                       |                    |
| (6)            |                                                                       |                     |                                                       |                    |
| (7)            |                                                                       |                     |                                                       |                    |
| (8)            |                                                                       |                     |                                                       |                    |
| (9)            |                                                                       |                     |                                                       |                    |
|                | n (b) must equal Form 990, Part X, col. (B) line 13.) 🔒 🕨             |                     |                                                       |                    |
| Part IX        | Other Assets.  Complete if the organization answered                  | l "Yes" on Form 990 | , Part IV, line 11d. See Form 990                     | , Part X, line 15. |
|                | <b>(a)</b> De                                                         | scription           |                                                       | (b) Book value     |
| (1)            |                                                                       |                     |                                                       |                    |
| (2)            |                                                                       |                     |                                                       |                    |
| (3)            |                                                                       |                     |                                                       |                    |
| (4)            |                                                                       |                     |                                                       |                    |
| (5)            |                                                                       |                     |                                                       |                    |
| (6)            |                                                                       |                     |                                                       |                    |
| (7)            |                                                                       |                     |                                                       |                    |
| (8)            |                                                                       |                     |                                                       |                    |
| (9)            |                                                                       |                     |                                                       |                    |
| Total. (Colu   | umn (b) must equal Form 990, Part X, col. (B) I                       | ine 15.)            | <u></u>                                               |                    |
| Part X         | Other Liabilities.  Complete if the organization answered line 25.    | I "Yes" on Form 990 | , Part IV, line 11e or 11f. See For                   | m 990, Part X,     |
| 1.             |                                                                       | tion of liability   |                                                       | (b) Book value     |
|                | ral income taxes                                                      | Alon or hability    |                                                       | (b) Book value     |
|                | CY DEPOSITS                                                           |                     |                                                       | 1,138,081.         |
| (3)            | 01 221 02113                                                          |                     |                                                       | 1/130/001.         |
| (4)            |                                                                       |                     |                                                       |                    |
| (5)            |                                                                       |                     |                                                       |                    |
| (6)            |                                                                       |                     |                                                       |                    |
|                |                                                                       |                     |                                                       |                    |
| (7)            |                                                                       |                     |                                                       |                    |
| (8)            |                                                                       |                     |                                                       |                    |
| (9)            | nn (b) must equal Form 990, Part X, col. (B) line 25.)                |                     | <b>.</b>                                              | 1,138,081.         |
|                | or uncertain tax positions. In Part XIII, provide the                 |                     |                                                       |                    |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2019

X

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| Part      | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return                                                        |         | 1 age 4                 |
|-----------|----------------------------------------------------------------------------------------------------------------------------------------------|---------|-------------------------|
| Part      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                                                                  | n.      |                         |
|           |                                                                                                                                              | 4       | 7,925,795.              |
| 1         | Total revenue, gains, and other support per audited financial statements                                                                     | 1       | 1,923,193.              |
| 2         | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  Not unrealized gains (losses) on investments  2a   -401, 209.           |         |                         |
| а         | Net unealized gains (losses) on investments                                                                                                  |         |                         |
| b         | Donated services and use of facilities                                                                                                       | -       |                         |
| С         | Recoveries of prior year grants                                                                                                              | -       |                         |
| d         | Other (Describe in Part XIII.)                                                                                                               |         | 401 200                 |
| е         | Add lines 2a through 2d                                                                                                                      | 2e      | -401,209.<br>8,327,004. |
| 3         | Subtract line 2e from line 1                                                                                                                 | 3       | 0,327,004.              |
| 4         | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                                                                         |         |                         |
| а         | Investment expenses not included on Form 990, Part VIII, line 7b                                                                             | -       |                         |
| b         | Other (Describe in Part XIII.)                                                                                                               |         | 9,268.                  |
| c         | Add lines 4a and 4b                                                                                                                          | 4c      | 8,336,272.              |
| 5<br>Part | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)                                                              | 5       | 0,330,272.              |
| rait      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.                                                                  | II I I. |                         |
|           | · · · · · · · · · · · · · · · · · · ·                                                                                                        |         | 11,437,157.             |
| 1         | Total expenses and losses per audited financial statements                                                                                   | 1       | 11,437,137.             |
| 2         | Amounts included on line 1 but not on Form 990, Part IX, line 25:                                                                            |         |                         |
| а         | Donated services and use of facilities                                                                                                       | -       |                         |
| b         | Prior year adjustments                                                                                                                       | -       |                         |
| С         | Other losses                                                                                                                                 | -       |                         |
| d         | Other (Describe in Part XIII.)                                                                                                               | - 1     |                         |
| е         | Add lines 2a through 2d                                                                                                                      | 2e      | 11 /27 157              |
| 3         | Subtract line 2e from line 1                                                                                                                 | 3       | 11,437,157.             |
| 4         | Amounts included on Form 990, Part IX, line 25, but not on line 1:                                                                           |         |                         |
| а         | Investment expenses not included on Form 990, Part VIII, line 7b                                                                             | -       |                         |
| b         | Other (Describe in Part XIII.)                                                                                                               |         | 9,268.                  |
| _ C       | Add lines 4a and 4b                                                                                                                          | 4c      |                         |
| 5         | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).                                                            | 5       | 11,446,425.             |
|           | Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F | Ort \/  | line 1: Part V line     |
| 2: Part   | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform                                 | art v,  | ille 4, Fait A, ille    |
|           | PAGE 5                                                                                                                                       |         |                         |
| 255       | PAGE 5                                                                                                                                       |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
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|           |                                                                                                                                              |         |                         |
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|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
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|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |
|           |                                                                                                                                              |         |                         |

#### Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

THE TEMPORARY RESTRICTED ENDOWMENT EARNINGS OF THE ASSOCIATION OF GRADUATES' ENDOWMENT FUNDS ARE USED TO FUND SPECIFIC PROGRAMS AND PROJECTS OF THE UNITED STATES AIR FORCE ACADEMY, AS SPECIFIED BY THE ORIGINAL DONORS OF THOSE FUNDS, AS WELL AS TO MAINTAIN DOOLITTLE HALL, WHICH IS THE HEADQUARTERS AND OPERATING LOCATION OF THE ORGANIZATION.

SCHEDULE D, PART X, LINE 2

THE ASSOCIATION IS A QUALIFIED ASSOCIATION EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF §501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE ASSOCIATION QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION. THE ASSOCIATION BELIEVES THAT IT DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS.

#### SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

► Go to www.irs.gov/Form990 for the latest information.

2019

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

ASSOCIATION OF GRADUATES OF THE UNITED STATES

Employer identification number

AIR FORCE ACADEMY 84-0580665 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and X No Yes 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (c) IRC section 1 (a) Name and address of organization (b) EIN (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (if applicable) or government grant cash assistance noncash assistance or assistance (1) AIR FORCE INSTITUTE OF TECHNOLOGY 2950 HOBSON WAY WPAFB, OH 45443 53,300. ENDOWED SCHOLARSHIPS (2) FALCON FOUNDATION 3116 ACADEMY DRIVE USAF ACADEMY, CO 80840 30,465. TO PROVIDE PRIVATE F (3) AIR FORCE ACADEMY ATHLETIC CORPORATION 2168 FIELD HOUSE DRIVE 118,701. TO PROVIDE PRIVATE F (4) UNITED STATES AIR FORCE ACADEMY 1,061,702. 2304 CADET DRIVE, STE 3300 USAFA, CO 80840 TO PROVIDE SUPPORT (5) AIR FORCE ACADEMY FOUNDATION 3116 ACADEMY DRIVE USAFA, CO 80840 3,777,923. SUPPORT FOUNDATION P (6) (7) (8) (9) (10)(11)(12)5. 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|-----------------------------------|--------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|
| 1 GRADUATE DEPENDENT SCHOLARSHIPS | 19.                      | 9,500.                   |                                   |                                                       |                                        |
| 2 GEORGETOWN UNIVERSITY           | 4.                       | 154,148.                 |                                   |                                                       |                                        |
| 3                                 |                          |                          |                                   |                                                       |                                        |
| 4                                 |                          |                          |                                   |                                                       |                                        |
| 5                                 |                          |                          |                                   |                                                       |                                        |
| 6                                 |                          |                          |                                   |                                                       |                                        |
| 7                                 |                          |                          |                                   |                                                       |                                        |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

#### **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** Inspection

OMB No. 1545-0047

Name of the organization AIR FORCE ACADEMY

ASSOCIATION OF GRADUATES OF THE UNITED STATES

84-0580665

Employer identification number

| Part | Questions Regarding Compensation                                                                                                                                                                                                  |    |     |    |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
|      |                                                                                                                                                                                                                                   |    | Yes | No |
| 1a   | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. |    |     |    |
|      | First-class or charter travel  Housing allowance or residence for personal use                                                                                                                                                    |    |     |    |
|      | Travel for companions Payments for business use of personal residence                                                                                                                                                             |    |     |    |
|      | Tax indemnification and gross-up payments Health or social club dues or initiation fees                                                                                                                                           |    |     |    |
|      | Discretionary spending account Personal services (such as maid, chauffeur, chef)                                                                                                                                                  |    |     |    |
| b    | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment                                                                                                                        |    |     |    |
|      | or réimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                                       | 1b |     |    |
| 2    | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all                                                                                                                             |    |     |    |
|      | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line                                                                                                                      |    |     |    |
|      | 1a?                                                                                                                                                                                                                               | 2  |     |    |
| 3    | Indicate which, if any, of the following the organization used to establish the compensation of the                                                                                                                               |    |     |    |
|      | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.                  |    |     |    |
|      | X Compensation committee X Written employment contract                                                                                                                                                                            |    |     |    |
|      | Independent compensation consultant Compensation survey or study                                                                                                                                                                  |    |     |    |
|      | Form 990 of other organizations  X Approval by the board or compensation committee                                                                                                                                                |    |     |    |
| 4    | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing                                                                                                                      |    |     |    |
|      | organization or a related organization:                                                                                                                                                                                           |    |     |    |
| а    | Receive a severance payment or change-of-control payment?                                                                                                                                                                         | 4a |     | X  |
| b    | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                             | 4b |     | X  |
| С    | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                | 4c |     | X  |
|      | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.                                                                                                                     |    |     |    |
|      | Only section F04/s\(0) F04/s\(4) and F04/s\(00) second still a great second stable in a F 0                                                                                                                                       |    |     |    |
| _    | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                                                                                                                                          |    |     |    |
| 5    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:                                                                                  |    |     |    |
| а    | The organization?                                                                                                                                                                                                                 | 5a |     | Х  |
| b    | Any related organization?                                                                                                                                                                                                         | 5b |     | Х  |
|      | If "Yes" on line 5a or 5b, describe in Part III.                                                                                                                                                                                  |    |     |    |
| 6    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any                                                                                                                              |    |     |    |
|      | compensation contingent on the net earnings of:                                                                                                                                                                                   |    |     |    |
| а    | The organization?                                                                                                                                                                                                                 | 6a |     | X  |
| b    | Any related organization?                                                                                                                                                                                                         | 6b |     | X  |
|      | If "Yes" on line 6a or 6b, describe in Part III.                                                                                                                                                                                  |    |     |    |
| 7    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed                                                                                                                           |    |     |    |
|      | payments not described on lines 5 and 6? If "Yes," describe in Part III.                                                                                                                                                          | 7  |     | Х  |
| 8    | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject                                                                                                                          |    |     |    |
|      | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe                                                                                                                            |    |     |    |
| _    | in Part III                                                                                                                                                                                                                       | 8  |     | X  |
| 9    | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                                                                                                                            |    |     |    |
|      | Regulations section 53.4958-6(c)?                                                                                                                                                                                                 | 9  |     | 1  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                    |      | (B) Breakdown o          | f W-2 and/or 1099-MI                | SC compensation                     | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation                                           |
|--------------------|------|--------------------------|-------------------------------------|-------------------------------------|--------------------------------|----------------|----------------------|------------------------------------------------------------|
| (A) Name and Title |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred<br>compensation | benefits       | (B)(i)-(D)           | in column (B) reported<br>as deferred on prior<br>Form 990 |
| MARCOLONGO, MARTIN | (i)  | 186,923.                 | 18,000.                             | 0.                                  | 5,525.                         | 10,956.        | 221,404.             |                                                            |
| 1PRESIDENT & COO   | (ii) | 0.                       | 0.                                  | 0.                                  |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _ 2                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _ 3                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 4                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 5                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 6                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 7                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 8                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 9                  | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _10                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _11                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _12                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _13                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| 14                 | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _15                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |
|                    | (i)  |                          |                                     |                                     |                                |                |                      |                                                            |
| _16                | (ii) |                          |                                     |                                     |                                |                |                      |                                                            |

Schedule J (Form 990) 2019

#### Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCH J PART I LINE 4B

FORMER CEO/PRESIDENT WILLIAM THOMPSON WAS THE BENEFICIARY OF A 457B PLAN

ESTABLISHED BY THE AOG. THE PLAN WAS PAID OUT IN JANUARY 2020.

DISTRIBUTIONS IN THE CURRENT YEAR EQUALED \$146,069.

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Omage of the property of th

Department of the Treasury Internal Revenue Service

AIR FORCE ACADEMY

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization ASSOCIATION OF GRADUATES OF THE UNITED STATES

84-0580665

FORM 990, PART III, LINE 3 CONTINUED

I. WORKING IN PARTNERSHIP WITH THE ACADEMY TO PRODUCE AND FOSTER

GRADUATES WITH AN ENDURING COMMITMENT TO INTEGRITY, EXCELLENCE, AND

SERVICE TO COUNTRY. II. PROVIDING LEADERSHIP, COMMUNICATION, AND SUPPORT

TO ALL THE ACADEMY'S GRADUATES, AND PROMOTING CAMARADERIE AMONG THEM.

III. PROMOTING THE ACADEMY'S HERITAGE, OUR COMMON TRADITIONS, AND THE

ACCOMPLISHMENTS OF OUR GRADUATES TO WORK IN SUPPORT OF THE AIR FORCE, THE

ACADEMY AND THE GRADUATES TO RAISE PRIVATE FUNDS TO SUPPORT AND DEVELOP

ACADEMY, CADET AND GRADUATE PROGRAMS THAT WOULD OTHERWISE NOT BE FUNDED.

FORM 990, PART III, LINE 4D

HOMECOMING AND REUNIONS - FUNDS UTILIZED TO PROVIDE EVENTS AND ACTIVITIES FOR U.S. AIR FORCE ACADEMY HOMECOMING AND CLASS REUNIONS.

FORM 990, PART VI, SECTION A, LINE 4

THE BYLAWS WERE UPDATED TO REFLECT THE CHANGE OF DEFINITION ON FULL-TIME FROM THE DESCRIPTION OF THE CEO POSITION, AS THERE WAS AN AGREEMENT SIGNED TO CREATE A SINGLE CEO POSITION IN FY 2020 THAT WILL OVERSEE BOTH THE AOG AND THE ENDOWMENT.

FORM 990, PART VI, SECTION A, LINE 7A

ELECTIONS ARE HELD BIENNIALLY AND APPROXIMATELY HALF OF THE ELECTED

DIRECTORS ARE ELECTED TO 4-YEAR TERMS. CANDIDATES ARE PLACED ON THE

BALLOT BY THE NOMINATING COMMITTEE OR BY PETITION OF 25 MEMBERS. ALL

GRADUATE MEMBERS ARE NOTIFIED BY MAIL, EMAIL AND OTHER MEANS OF HOW THEY
MAY BECOME A CANDIDATE. ALL MEMBERS WHO ARE ELIGIBLE TO VOTE RECEIVE
NOTICE OF HOW TO CAST THEIR BALLOT. CANDIDATES RECEIVING THE MOST VOTES
ARE ELECTED TO THE BOARD.

FORM 990, PART VI, SECTION B, LINE 11B

THE FORM 990 WILL BE SUBMITTED TO THE AUDIT COMMITTEE, THEN EACH MEMBER

OF THE BOARD OF DIRECTORS PHYSICALLY OR BY ELECTRONIC TRANSMISSION PRIOR

TO ITS FILING DUE DATE.

FORM 990, PART VI, SECTION B, LINE 12C

THE CONFLICT OF INTEREST POLICY IS REVIEWED, UPDATED IF NECESSARY, AND

PRESENTED TO THE BOARD EACH AUGUST. ALL DIRECTORS MUST REVIEW AND SIGN

THE STATEMENT DECLARING THAT THERE ARE NO CONFLICTS OF INTEREST, OR THEY

MUST REPORT WHEN THEY HAVE CONFLICTS OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15A

THE COMPENSATION FOR THE CEO IS DETERMINED BY A COMPENSATION COMMITTEE OF

THE BOARD OF DIRECTORS FROM COMPARATIVE DATA FOR OTHER ASSOCIATION

EXECUTIVES; THE CEO APPROVES THE COMPENSATION OF OTHER OFFICERS AND

EMPLOYEES OF THE ORGANIZATION, AS RECOMMENDED BY THE SENIOR STAFF IN

BUDGET PREPARATIONS.

FORM 990, PART VI, SECTION C, LINE 19

THE FORM 990 IS POSTED ON THE ORGANIZATION'S WEBSITE AFTER FILING; THE

FORM 1023 WAS FILED PRIOR TO 1985 AND IS NOT AVAILABLE FOR PUBLIC

INSPECTION; THE FORM 990-T AND FORM 990 PUBLIC INSPECTION COPIES ARE

ASSOCIATION OF GRADUATES OF THE UNITED STATES Employer identification number Name of the organization 84-0580665 AIR FORCE ACADEMY

AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADDRESS.

FORM 990, PART XII, LINE 2C

THE PROCESS FOR OVERSEEING THE AUDIT HAS NOT CHANGED FROM PRIOR YEARS.

| FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVIC | up.C        | ATTACHMENT 1 |          |
|----------------------------------------------------|-------------|--------------|----------|
| FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVIC | . <u>E5</u> |              |          |
| DESCRIPTION_                                       | GRANTS      | EXPENSES     | REVENUE  |
| HOMECOMING AND REUNIONS                            |             | 591,967.     | 468,563. |
| SPECIAL EVENTS AND CHAPTER SUPPORT                 |             | 634,708.     |          |
| SPECIAL FUNCTIONS                                  |             | 105,690.     |          |
| CAREER OPPORTUNITIES                               |             | 116,925.     |          |
| TOTALS                                             |             | 1,449,290.   | 468,563. |

Form **990-T** 

# Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e)) calendar year 2019 or other tax year beginning 07/01, 2019, and ending 06/30, 20 2 0.

|          |                                       | For cale       | ndar year 2019 or other tax year begin                | ning _     | 07701, 2019, and endir          | ig 00/30, 2        | 0 2 0                                 | ZW 19                                                      |  |  |
|----------|---------------------------------------|----------------|-------------------------------------------------------|------------|---------------------------------|--------------------|---------------------------------------|------------------------------------------------------------|--|--|
|          | ment of the Treasury                  |                | ► Go to www.irs.gov/Form990                           |            |                                 |                    |                                       | Open to Public Inspection for                              |  |  |
| A        | Revenue Service Check box if          | ▶ Do           | Nome of organization ( Check b                        |            |                                 | · ·                |                                       | 501(c)(3) Organizations Only<br>oyer identification number |  |  |
| ^ _      | address changed                       |                | Name of organization ( Check both ASSOCIATION OF GRAD |            | me changed and see instructions |                    | (Employees' trust, see instructions.) |                                                            |  |  |
| B Evo    | mpt under section                     | -              | AIR FORCE ACADEMY                                     | OAIL       | S OF THE UNITED !               | JIAIES             |                                       |                                                            |  |  |
|          | 501( C )( 3 )                         | Print          | Number, street, and room or suite no.                 | 84-0580665 |                                 |                    |                                       |                                                            |  |  |
|          |                                       | or             | Trumber, street, and room or suite no.                |            | . box, see mandenons.           |                    |                                       | ated business activity code                                |  |  |
|          | 408(e) 220(e)                         | i y pc         | 3116 ACADEMY DRIVE                                    |            |                                 |                    |                                       | estructions.)                                              |  |  |
|          | 408A530(a)                            |                | City or town, state or province, countr               | v and 2    | 7IP or foreign postal code      |                    |                                       |                                                            |  |  |
|          | 529(a)<br>k value of all assets       | -              | USAF ACADEMY, CO 80                                   | •          | • .                             |                    | 5111                                  | 9.0                                                        |  |  |
|          | nd of year                            | F Gro          | up exemption number (See instruct                     |            |                                 |                    | 3111                                  |                                                            |  |  |
| 5        | 4,212,848.                            |                | ck organization type   X 501                          |            |                                 | truet              | 401(a)                                | trust Other trust                                          |  |  |
|          |                                       |                | nization's unrelated trades or busine                 |            | •                               |                    |                                       | (or first) unrelated                                       |  |  |
|          |                                       |                | ERTISING INCOME                                       |            |                                 |                    | •                                     | e than one, describe the                                   |  |  |
|          |                                       |                | end of the previous sentence, co                      | mnlete     |                                 |                    |                                       |                                                            |  |  |
|          | ide or business, th                   |                | •                                                     | прістс     | T arts I arid II, complete a of | sticatic Witor cat | or addition                           | iidi                                                       |  |  |
|          |                                       |                | corporation a subsidiary in an affil                  | iated d    | roup or a parent-subsidiary o   | ontrolled group?   |                                       | ▶ Yes X No                                                 |  |  |
|          |                                       |                | identifying number of the parent co                   |            |                                 | ontrolled group.   |                                       | 1.00100                                                    |  |  |
|          | · · · · · · · · · · · · · · · · · · · |                | TON PARRISH                                           | .po.a.     |                                 | e number ► 71      | 9-472                                 | -0300                                                      |  |  |
|          |                                       |                | or Business Income                                    |            | (A) Income                      | (B) Expen          |                                       | (C) Net                                                    |  |  |
|          | Gross receipts or                     |                |                                                       |            | . ,                             | .,,,               |                                       |                                                            |  |  |
|          | Less returns and allowa               |                | <b>c</b> Balance ▶                                    | 1 c        |                                 |                    |                                       |                                                            |  |  |
| 2        |                                       |                | ule A, line 7)                                        | 2          |                                 |                    |                                       |                                                            |  |  |
| 3        | •                                     | •              | 2 from line 1c                                        | 3          |                                 |                    |                                       |                                                            |  |  |
| 4a       |                                       |                | ttach Schedule D)                                     | 4a         |                                 |                    |                                       |                                                            |  |  |
| b        |                                       |                | Part II, line 17) (attach Form 4797)                  | 4b         |                                 |                    |                                       |                                                            |  |  |
| С        | - , , ,                               |                | rusts                                                 | 4c         |                                 |                    |                                       |                                                            |  |  |
| 5        |                                       |                | r an S corporation (attach statement)                 | 5          |                                 |                    |                                       |                                                            |  |  |
| 6        | Rent income (Sch                      | edule C)       |                                                       | 6          |                                 |                    |                                       |                                                            |  |  |
| 7        |                                       |                | come (Schedule E)                                     | 7          |                                 |                    |                                       |                                                            |  |  |
| 8        | Interest, annuities, roya             | alties, and re | ents from a controlled organization (Schedule F)      | 8          |                                 |                    |                                       |                                                            |  |  |
| 9        | Investment income of a                | a section 50   | 1(c)(7), (9), or (17) organization (Schedule G)       | 9          |                                 |                    |                                       |                                                            |  |  |
| 10       | Exploited exempt                      | activity in    | ncome (Schedule I)                                    | 10         |                                 |                    |                                       |                                                            |  |  |
| 11       | Advertising incom                     | ne (Sched      | lule J)                                               | 11         | 265,680.                        | 305                | ,124.                                 | -39,444.                                                   |  |  |
| 12       | Other income (Se                      | ee instruc     | tions; attach schedule)                               | 12         |                                 |                    |                                       |                                                            |  |  |
| 13       |                                       |                | ough 12                                               | 13         | 265,680.                        |                    | ,124.                                 | -39,444.                                                   |  |  |
| Par      |                                       |                | Taken Elsewhere (See inst                             |            | ons for limitations on d        | eductions.) ([     | Deducti                               | ons must be directly                                       |  |  |
|          |                                       |                | ne unrelated business incom                           |            |                                 |                    |                                       |                                                            |  |  |
| 14       |                                       |                | directors, and trustees (Schedule K)                  |            |                                 |                    |                                       |                                                            |  |  |
| 15       |                                       |                |                                                       |            |                                 |                    |                                       |                                                            |  |  |
| 16       |                                       |                |                                                       |            |                                 |                    |                                       |                                                            |  |  |
| 17       |                                       |                |                                                       |            |                                 |                    |                                       |                                                            |  |  |
| 18       |                                       |                | (see instructions)                                    |            |                                 |                    |                                       |                                                            |  |  |
| 19       |                                       |                |                                                       |            |                                 |                    | 19                                    |                                                            |  |  |
| 20       |                                       |                | 4562)                                                 |            |                                 |                    |                                       |                                                            |  |  |
| 21       |                                       |                | on Schedule A and elsewhere on re                     |            |                                 |                    | 21b                                   |                                                            |  |  |
| 22       |                                       |                |                                                       |            |                                 |                    |                                       |                                                            |  |  |
| 23       |                                       |                | compensation plans                                    |            |                                 |                    |                                       |                                                            |  |  |
| 24<br>25 |                                       |                | S                                                     |            |                                 |                    |                                       |                                                            |  |  |
| 25<br>26 |                                       |                | Schedule I)                                           |            |                                 |                    |                                       |                                                            |  |  |
| 26<br>27 |                                       |                | chedule J)                                            |            |                                 |                    |                                       |                                                            |  |  |
| 27<br>28 |                                       |                | schedule)                                             |            |                                 |                    |                                       |                                                            |  |  |
| 28<br>29 |                                       |                | s 14 through 27<br>le income before net operating     |            |                                 |                    | _                                     | -39,444.                                                   |  |  |
| 29<br>30 |                                       |                | g loss arising in tax years beginni                   |            |                                 |                    |                                       | 55,111.                                                    |  |  |
| 30<br>31 |                                       |                | e income. Subtract line 30 from line                  | -          |                                 |                    |                                       | -39,444.                                                   |  |  |
|          |                                       |                |                                                       |            |                                 |                    |                                       | 1                                                          |  |  |

For Paperwork Reduction Act Notice, see instructions.

Page 2

| Par  | t III Total Unrelated Business Taxable Income                                                                                                            |                     |                                  |                  |                |             |     |
|------|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------------------|------------------|----------------|-------------|-----|
| 32   | Total of unrelated business taxable income computed from                                                                                                 | all unrelated tra   | ades or businesses (se           | e                |                |             |     |
|      | instructions)                                                                                                                                            |                     |                                  | . 32             | -3             | 39,444      | 4.  |
| 33   | Amounts paid for disallowed fringes                                                                                                                      |                     |                                  |                  |                |             |     |
| 34   | Charitable contributions (see instructions for limitation rules)                                                                                         |                     |                                  |                  |                |             | _   |
| 35   | Total unrelated business taxable income before pre-2018 NOL                                                                                              |                     |                                  |                  |                |             |     |
|      | 34 from the sum of lines 32 and 33                                                                                                                       |                     |                                  | 1 1              | -3             | 39,444      | 4.  |
| 36   | Deduction for net operating loss arising in tax years be                                                                                                 |                     |                                  |                  |                |             | _   |
| 30   | instructions)                                                                                                                                            |                     |                                  |                  | 48             | 33,558      | 3.  |
| 37   | Total of unrelated business taxable income before specific deduction.                                                                                    |                     |                                  |                  |                | 23,002      |     |
|      | Specific deduction (Generally \$1,000, but see line 38 instructions for                                                                                  |                     |                                  |                  |                | 1,000       |     |
| 38   |                                                                                                                                                          |                     |                                  |                  |                | 1,000       |     |
| 39   | Unrelated business taxable income. Subtract line 38 from line                                                                                            |                     | •                                |                  | _5′            | 23,002      | ว   |
| Do   | enter the smaller of zero or line 37                                                                                                                     |                     |                                  | 39               | - 52           | 23,002      | ٠.  |
|      | Tax Computation                                                                                                                                          |                     |                                  |                  |                |             | _   |
| 40   | Organizations Taxable as Corporations. Multiply line 39 by 21% (0.2                                                                                      |                     |                                  |                  |                |             | _   |
| 41   | Trusts Taxable at Trust Rates. See instructions for                                                                                                      | •                   |                                  |                  |                |             |     |
|      | the amount on line 39 from: Tax rate schedule or Sche                                                                                                    |                     |                                  |                  |                |             | _   |
| 42   | Proxy tax. See instructions                                                                                                                              |                     |                                  |                  |                |             |     |
| 43   | Alternative minimum tax (trusts only)                                                                                                                    |                     |                                  | . 43             |                |             |     |
| 44   | Tax on Noncompliant Facility Income. See instructions                                                                                                    |                     |                                  | . 44             |                |             |     |
| 45   | Total. Add lines 42, 43, and 44 to line 40 or 41, whichever applies .                                                                                    |                     |                                  | . 45             |                |             |     |
| Par  | t V Tax and Payments                                                                                                                                     |                     |                                  |                  |                |             |     |
| 46 a | Foreign tax credit (corporations attach Form 1118; trusts attach Form                                                                                    | 1116) 4             | 46a                              |                  |                |             |     |
| b    | Other credits (see instructions)                                                                                                                         |                     | 46b                              |                  |                |             |     |
|      |                                                                                                                                                          | _                   |                                  |                  |                |             |     |
|      | Credit for prior year minimum tax (attach Form 8801 or 8827).                                                                                            |                     |                                  |                  |                |             |     |
|      | Total credits. Add lines 46a through 46d                                                                                                                 |                     |                                  | 46e              |                |             |     |
| 47   | Subtract line 46e from line 45                                                                                                                           |                     |                                  |                  |                |             | _   |
| 48   | Other taxes. Check if from: Form 4255 Form 8611 Form 869                                                                                                 |                     |                                  |                  |                |             | _   |
| 49   | Total tax. Add lines 47 and 48 (see instructions)                                                                                                        |                     | <del></del>                      |                  |                |             | 0 . |
| 50   | 2019 net 965 tax liability paid from Form 965-A or Form 965-B, Part II                                                                                   |                     |                                  |                  |                |             | _   |
|      | • • • • • • • • • • • • • • • • • • • •                                                                                                                  |                     | i i                              | . 30             |                |             | _   |
|      | Payments: A 2018 overpayment credited to 2019                                                                                                            | _                   |                                  | -                |                |             |     |
|      | 2019 estimated tax payments                                                                                                                              |                     |                                  | _                |                |             |     |
|      | Tax deposited with Form 8868                                                                                                                             |                     | 51c                              |                  |                |             |     |
|      | Foreign organizations: Tax paid or withheld at source (see instructions)                                                                                 |                     | 51d                              |                  |                |             |     |
|      | Backup withholding (see instructions)                                                                                                                    |                     | 51e                              |                  |                |             |     |
|      | Credit for small employer health insurance premiums (attach Form 894                                                                                     |                     | 51f                              |                  |                |             |     |
| g    | Other credits, adjustments, and payments: Form 2439                                                                                                      |                     |                                  |                  |                |             |     |
|      | Form 4136 Other                                                                                                                                          |                     |                                  |                  |                |             |     |
| 52   | Total payments. Add lines 51a through 51g                                                                                                                |                     |                                  | . 52             |                |             |     |
| 53   | Estimated tax penalty (see instructions). Check if Form 2220 is attached                                                                                 | ed                  | ▶∟                               | 53               |                |             |     |
| 54   | Tax due. If line 52 is less than the total of lines 49, 50, and 53, enter a                                                                              | amount owed         |                                  | ▶ 54             |                |             |     |
| 55   | Overpayment. If line 52 is larger than the total of lines 49, 50, and 53                                                                                 | 3, enter amount ov  | erpaid                           | ▶ 55             |                |             |     |
| 56   | Enter the amount of line 55 you want: Credited to 2020 estimated tax                                                                                     |                     | Refunded                         | ▶ 56             |                |             |     |
| Par  | t VI Statements Regarding Certain Activities an                                                                                                          | d Other Info        | rmation (see instruct            | ions)            |                |             |     |
| 57   | At any time during the 2019 calendar year, did the organizat                                                                                             | ion have an int     | erest in or a signature          | or other         | authority      | Yes N       | 0   |
|      | over a financial account (bank, securities, or other) in a fore                                                                                          | ign country? If     | "Yes," the organization          | may have         | to file        |             |     |
|      | FinCEN Form 114, Report of Foreign Bank and Financial Acc                                                                                                | -                   |                                  |                  |                |             |     |
|      | here ▶                                                                                                                                                   | ,                   |                                  | 3                |                | Х           |     |
| 58   | During the tax year, did the organization receive a distribution from, or                                                                                | or was it the grant | tor of, or transferor to a fe    | oreian trust?    | <del></del>    | Х           | _   |
| •    | If "Yes," see instructions for other forms the organization may have to f                                                                                | -                   | tor or, or transfer to, a re     | noigh traot.     |                |             |     |
| 59   | ,                                                                                                                                                        |                     |                                  |                  |                |             |     |
| 73   | Enter the amount of tax-exempt interest received or accrued during the Under penalties of perjury, I declare that I have examined this return, including | •                   | edules and statements and to the | ne best of my    | / knowledge ar | nd belief i | t i |
| e:~- | true correct and complete Declaration of preparer (other than taxpayer) is based on                                                                      |                     |                                  | 2001 OF 111y     | o.mouge al     | 201101, 1   | . ' |
| Sig  |                                                                                                                                                          | 2020                |                                  |                  | RS discuss t   |             |     |
| Her  |                                                                                                                                                          |                     |                                  |                  | preparer sho   |             |     |
|      | Signature of officer Date                                                                                                                                | Title               | Data                             | (see instruction |                | N           | 0   |
| Paid | Print/Type preparer's name Preparer's signa                                                                                                              | ature               | 0 = 14 0 10004                   | heck L if        | PTIN           | 1 400       |     |
|      | DOKEEN B MEKZ                                                                                                                                            |                     |                                  | elf-employed     | P0084          |             | _   |
|      | Only Firm's name 510CKMAN KASI KIAN & CO, LI                                                                                                             |                     |                                  |                  | 84-1509        |             | _   |
| -00  | Firm's address > 102 N. CASCADE AVENUE, SUITE 400                                                                                                        | ), COLORADO S       | SPRINGS, CO 80903 🗖              | 2000 no 71       | 9-630-1        | 186         |     |

| Form 990-T (2019)                                                 |                               |                  |                |                 |         |                                                  |                                          |                      |                 | Р       | age <b>3</b> |
|-------------------------------------------------------------------|-------------------------------|------------------|----------------|-----------------|---------|--------------------------------------------------|------------------------------------------|----------------------|-----------------|---------|--------------|
| Schedule A - Cost of G                                            | oods Sold. Er                 | nter metho       | d of invent    | ory valuati     | on )    | <b>&gt;</b>                                      |                                          |                      |                 |         |              |
| 1 Inventory at beginning of y                                     |                               |                  |                |                 |         |                                                  | ar                                       | 6                    |                 |         |              |
| 2 Purchases                                                       | 2                             |                  |                |                 |         |                                                  | ld. Subtract line                        |                      |                 |         |              |
| 3 Cost of labor                                                   |                               |                  |                | 6 fro           | m lin   | ne 5. Enter                                      | here and in Part                         |                      |                 |         |              |
| 4a Additional section 263A co                                     |                               |                  |                | I, line         | 2       |                                                  |                                          | 7                    |                 |         |              |
| (attach schedule)                                                 | 4a                            |                  |                |                 |         |                                                  | section 263A (w                          | ith re               | espect to       | Yes     | No           |
| <b>b</b> Other costs (attach schedu                               |                               |                  |                | prope           | rty     | produced                                         | or acquired for                          | resal                | e) apply        |         |              |
| 5 Total. Add lines 1 through                                      |                               |                  |                | to the          | orga    | anization?                                       | ·                                        |                      |                 |         | Х            |
| Schedule C - Rent Income                                          | (From Real P                  | roperty a        | nd Perso       | nal Prope       | erty    | Leased V                                         | Vith Real Proper                         | ty)                  | '               |         |              |
| (see instructions)                                                |                               |                  |                |                 | -       |                                                  |                                          |                      |                 |         |              |
| Description of property                                           |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (1)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (2)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (3)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (4)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
|                                                                   | 2. Rent recei                 | ved or accru     | ed             |                 |         |                                                  |                                          |                      |                 |         |              |
| (a) From personal property (if the                                | percentage of rent            | (b) F            | rom real and   | l personal pro  | perty   | (if the                                          | 3(a) Deductions dir                      | ectly co             | onnected with t | he inco | me           |
| for personal property is more than 10% but not percentage of rent |                               |                  |                | or personal pro | perty   | exceeds                                          | in columns 2(a                           |                      |                 |         |              |
| more than 50%)                                                    | 50% o                         | r if the rent is | s based on pro | ofit or         | income) |                                                  |                                          |                      |                 |         |              |
| (1)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (2)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (3)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (4)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| Total                                                             |                               | Total            |                |                 |         |                                                  |                                          |                      |                 |         |              |
| c) Total income. Add totals of c                                  | olumns 2(a) and 2             | (b). Enter       |                |                 |         |                                                  | (b) Total deduction<br>Enter here and on |                      |                 |         |              |
| nere and on page 1, Part I, line 6                                | ` '                           | • ,              |                |                 |         |                                                  | Part I, line 6, colum                    |                      |                 |         |              |
| Schedule E - Unrelated D                                          | ebt-Financed I                | ncome (se        | e instructi    | ions)           |         |                                                  |                                          |                      |                 |         |              |
|                                                                   |                               |                  | 2. Gross       | income from     | or      | 3. [                                             | Deductions directly con                  |                      |                 | e to    |              |
| <ol> <li>Description of del</li> </ol>                            | ot-financed property          |                  | allocable      | to debt-financ  |         | (a) Straight line depreciation (attach schedule) |                                          | (b) Other deductions |                 |         |              |
|                                                                   |                               |                  | p              | roperty         |         |                                                  |                                          | ,                    | (attach sched   |         |              |
| 1)                                                                |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (2)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| (3)                                                               |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| 4)                                                                |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
| 4. Amount of average                                              | 5. Average adju               |                  | 6              | Column          |         |                                                  |                                          | Ω                    | Allocable ded   | uctions |              |
| acquisition debt on or<br>allocable to debt-financed              | of or alloca<br>debt-financed |                  |                | divided         |         |                                                  | income reportable<br>n 2 x column 6)     |                      | mn 6 x total o  |         | ns           |
| property (attach schedule)                                        | (attach sch                   |                  | by             | column 5        |         | (coluiiii                                        | ii 2 x coluiiii 0)                       |                      | 3(a) and 3(b    | o))     |              |
| (1)                                                               |                               |                  |                |                 | %       |                                                  |                                          |                      |                 |         |              |
| (2)                                                               |                               |                  |                |                 | %       |                                                  |                                          |                      |                 |         |              |
| (3)                                                               |                               |                  |                |                 | %       |                                                  |                                          |                      |                 |         |              |
| 4)                                                                |                               |                  |                |                 | %       |                                                  |                                          |                      |                 |         |              |
|                                                                   |                               |                  |                |                 |         |                                                  | e and on page 1,                         |                      | r here and or   |         |              |
|                                                                   |                               |                  |                |                 |         | Part I, lin                                      | ne 7, column (A).                        | Part                 | I, line 7, colu | ımn (B  | ).           |
| Γotals                                                            |                               |                  |                |                 | . ▶     |                                                  |                                          |                      |                 |         |              |
| Fotal dividends-received deduct                                   |                               |                  |                |                 |         |                                                  |                                          |                      |                 |         |              |
|                                                                   |                               | -                | -              | <del>-</del>    |         | <del>-</del>                                     | - '                                      |                      |                 |         |              |

| - 000 T (0010)                                  | A C C O C T A T                                                       | TON OF                                                         | CD A DI                            | IATEC OF                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Tritte 1                                                 |                                                            | ים פתוח חי                                                 | 7 0                             | 24 0  | 580665                                                      | 5                     |
|-------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|---------------------------------|-------|-------------------------------------------------------------|-----------------------|
| Form 990-T (2019)<br>Schedule F – Interest, Ann | ASSOCIAT                                                              |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       | 360003                                                      | Page                  |
| Scriedule F – Interest, Aint                    | uilles, Royallie                                                      |                                                                |                                    | ntrolled Or                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                          |                                                            | ations (see                                                | HISTIUCII                       | 0115) |                                                             |                       |
| Name of controlled organization                 | 2. Employer identification numb                                       | oer 3.                                                         | Net unrela                         | ated income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4. Total                                                 |                                                            | ed included                                                |                                 |       | 6. Deductions directly connected with income in column 5    |                       |
| 1)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 2)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 3)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 4)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| Nonexempt Controlled Organiz                    | zations                                                               |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 7. Taxable Income                               | 8. Net unrelated in (loss) (see instruc                               |                                                                |                                    | Total of specifical ayments made                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                          | incl                                                       | Part of column uded in the cornization's gross             | ntrolling                       |       | . Deductions directly<br>nected with income in<br>column 10 |                       |
| 1)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 2)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 3)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 4)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 「otals                                          |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          | Ent<br>Pai                                                 | ld columns 5 ai<br>er here and on p<br>rt I, line 8, colur | page 1,<br>mn (A).              | Ent   | dd columns 6 a<br>ter here and on<br>rt I, line 8, colu     | page 1,               |
| Schedule G-Investment Ir                        | ncome of a Sec                                                        | ction 501                                                      | (c)(7),                            | (9), or (17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ') Orga                                                  | nizatio                                                    | <b>on</b> (see inst                                        | ructions)                       |       |                                                             |                       |
| 1. Description of income                        | 2. Amount of income                                                   |                                                                |                                    | directly cor                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 3. Deductions<br>directly connected<br>(attach schedule) |                                                            |                                                            | 4. Set-asides (attach schedule) |       | 5. Total dec<br>and set-aside<br>plus col                   | es (col. 3            |
| 1)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 2)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 3)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 4)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
|                                                 | Enter here and<br>Part I, line 9, c                                   |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       | Enter here and<br>Part I, line 9, o                         |                       |
| Totals -                                        |                                                                       |                                                                |                                    | <b>A</b> 1 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| Schedule I-Exploited Exe                        | empt Activity in                                                      | icome, O                                                       | tner in                            | an Advert                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ısıng in                                                 | come                                                       | (see instru                                                | ctions)                         |       |                                                             |                       |
| Description of exploited activity               | 2. Gross<br>unrelated<br>business income<br>from trade or<br>business | 3. Expe<br>direct<br>connecte<br>product<br>unrela<br>business | ctly<br>ed with<br>cion of<br>ated | by a with or business (column 2 minus column 3). If a gain, compute ed cols 5 through 7 through |                                                          | 7. Excess<br>exper<br>(column<br>column 5<br>more<br>colum | nses<br>6 minus<br>, but not<br>than                       |                                 |       |                                                             |                       |
| 1)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 2)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 3)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| 4)                                              |                                                                       |                                                                |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| Cotals .                                        | Enter here and on page 1, Part I, line 10, col. (A).                  | Enter here<br>page 1,<br>line 10, c                            | Part I,                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       | Enter he<br>on pa<br>Part II,                               | ge 1,                 |
| Fotals ► ► ► ► ► ► ► ► ► ► ► ► ► ► ► ► ► ► ►    | ncome (see instr                                                      | uctions)                                                       |                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                          |                                                            |                                                            |                                 |       |                                                             |                       |
| Part I Income From Per                          | · · · · · · · · · · · · · · · · · · ·                                 |                                                                | Consoli                            | idated Ba                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | sis                                                      |                                                            |                                                            |                                 |       |                                                             |                       |
| 1. Name of periodical                           | 2. Gross<br>advertising<br>income                                     | 3. Dir<br>advertisin                                           | rect                               | 4. Adver<br>gain or (los<br>2 minus ca<br>a gain, co                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | tising<br>ss) (col.<br>ol. 3). If                        |                                                            | Circulation<br>ncome                                       | 6. Reade                        |       | 7. Excess costs (or minus colunot mo                        | olumn 6<br>ımn 5, but |

| Part I Income From Periodicals Reported on a Consolidated Basis |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |
|-----------------------------------------------------------------|-----------------------------------|-----------------------------|--------------------------------------------------------------------------------------------------------|-----------------------|---------------------|-----------------------------------------------------------------------------------------------|--|--|
| 1. Name of periodical                                           | 2. Gross<br>advertising<br>income | 3. Direct advertising costs | 4. Advertising<br>gain or (loss) (col.<br>2 minus col. 3). If<br>a gain, compute<br>cols. 5 through 7. | 5. Circulation income | 6. Readership costs | 7. Excess readership<br>costs (column 6<br>minus column 5, but<br>not more than<br>column 4). |  |  |
| (1)                                                             |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |
| (2)                                                             |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |
| (3)                                                             |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |
| (4)                                                             |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |
| Totals (carry to Part II, line (5))                             |                                   |                             |                                                                                                        |                       |                     |                                                                                               |  |  |

#### Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

| 1. Name of periodical       | 2. Gross<br>advertising<br>income                    | 3. Direct advertising costs                                | 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. | 5. Circulation income | 6. Readership costs | 7. Excess readership<br>costs (column 6<br>minus column 5, but<br>not more than<br>column 4). |
|-----------------------------|------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------|---------------------|-----------------------------------------------------------------------------------------------|
| (1)                         |                                                      |                                                            |                                                                                            |                       |                     |                                                                                               |
| (2)                         |                                                      |                                                            |                                                                                            |                       |                     |                                                                                               |
| (3)                         |                                                      |                                                            |                                                                                            |                       |                     |                                                                                               |
| (4)                         |                                                      |                                                            |                                                                                            |                       |                     |                                                                                               |
| Totals from Part I          |                                                      |                                                            |                                                                                            |                       |                     |                                                                                               |
|                             | Enter here and on page 1, Part I, line 11, col. (A). | Enter here and on<br>page 1, Part I,<br>line 11, col. (B). |                                                                                            |                       |                     | Enter here and on page 1, Part II, line 26.                                                   |
| Totals, Part II (lines 1-5) | 265,680.                                             | 305,124.                                                   |                                                                                            |                       |                     |                                                                                               |

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

| 1. Name                                        | 2. Title | 3. Percent of time devoted to business | Compensation attributable to unrelated business |
|------------------------------------------------|----------|----------------------------------------|-------------------------------------------------|
| (1)                                            |          | %                                      |                                                 |
| (2)                                            |          | %                                      |                                                 |
| (3)                                            |          | %                                      |                                                 |
| (4)                                            |          | %                                      |                                                 |
| Total Enter here and on page 1 Part II line 14 |          |                                        |                                                 |

84-0580665 ATTACHMENT 1

### FORM 990-T: PART III - LINE 36 - PRIOR YEARS NET OPERATING LOSS DEDUCTION

| LOSS YEAR ENDING         | ORIGINAL LOSS       | LOSS AVAILABLE IN CURRENT YEAR | LOSS CLAIMED IN CURRENT YEAR |
|--------------------------|---------------------|--------------------------------|------------------------------|
| 06/30/2000<br>06/30/2001 |                     |                                | -39,444.                     |
| 06/30/2002               |                     |                                |                              |
| 06/30/2003               |                     |                                |                              |
| 06/30/2004               |                     |                                |                              |
| 06/30/2005               |                     |                                |                              |
| 06/30/2006               |                     |                                |                              |
| 06/30/2007               |                     |                                |                              |
| 06/30/2008               |                     |                                |                              |
| 06/30/2009<br>06/30/2010 |                     |                                |                              |
| 06/30/2011               |                     |                                |                              |
| 06/30/2012               |                     |                                |                              |
| 06/30/2013               |                     |                                |                              |
| 06/30/2014               |                     |                                |                              |
| 06/30/2015               |                     |                                |                              |
| 06/30/2016               |                     |                                |                              |
| 06/30/2017               |                     |                                |                              |
| 06/30/2018               |                     |                                |                              |
|                          |                     |                                |                              |
| TOTAL:                   |                     |                                |                              |
|                          |                     |                                |                              |
| NET ODEBATING TOS        | S AVATLARIE EDOM DE | RIOR YEARS                     |                              |
|                          | INE 35 ON PAGE 2,   |                                |                              |
|                          | NET OPERATING LOSS  | G DEDUCTION                    |                              |

ATTACHMENT 2

ATTACHMENT 2

#### SCHEDULE J - PART II, ADVERTISING INCOME REPORTED ON A SEPARATE BASIS

|                             | 2.          | 3.          |              |             |            | 7.         |
|-----------------------------|-------------|-------------|--------------|-------------|------------|------------|
|                             | GROSS       | DIRECT      | 4.           | 5.          | 6.         | EXCESS     |
| 1.                          | ADVERTISING | ADVERTISING | ADVERTISING  | CIRCULATION | READERSHIP | READERSHIP |
| NAME OF PERIODICAL          | INCOME      | COSTS       | GAIN OR LOSS | INCOME      | COSTS      | COSTS      |
| CHECKPOINTS MAGAZINE        | 90,300.     | 35,247.     | 55,053.      | 105,859.    | 444,114.   | 55,053.    |
| WEBGUY                      | 65,000.     | 234,560.    | -169,560.    |             |            |            |
| ZOOMIENEWS                  | 24,000.     | 19,444.     | 4,556.       |             |            |            |
| WEB ADVERTISING             | 41,380.     | 10,714.     | 30,666.      |             |            |            |
| TARGETED EMAILS ADVERTISING | 25,000.     | 5,159.      | 19,841.      |             |            |            |
| OUTDOOR ADVERTISING.        | 20,000.     |             | 20,000.      |             |            |            |
| COMMUNICATIONS              |             |             |              |             |            |            |
| PARENT'S HANDBOOK           |             |             |              |             |            |            |
| COLUMN TOTALS               | 265,680.    | 305,124.    |              |             |            |            |